











June 1, 2020

Prepared by

Office of the Vice Chancellor, Fiscal Services Yosemite Community College District P.O. Box 4065, Modesto, CA. 95352



Yosemite Community College District

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YCCD Mission

The Yosemite Community College District is committed to responding to the needs of our diverse community through excellence in teaching, learning and support programs contributing to social, cultural, and economic development and wellness.

About the District

The Yosemite Community College District (YCCD or District) includes two comprehensive, two-year colleges -- Columbia College and Modesto Junior College -- and a Central Services unit. The District includes all of two counties (Stanislaus and Tuolumne) and parts of four others (Calaveras, Merced, San Joaquin and Santa Clara). In the 2019-20 academic year, there were approximately 28,635 students enrolled (unduplicated headcount). The District employs a staff of over 1,800 with a 2019-20 amended budget of over \$117 million.

The colleges of the Yosemite Community College District -- Columbia College and Modesto Junior College -- provide general, career technical, and continuing education in a variety of modalities. Curriculum is constantly being reviewed and updated to keep pace with current technologies and emerging trends to provide an opportunity for students to be competitive in the workplace and ready to graduate or transfer to four-year universities. In alignment with that commitment and community needs, MJC was selected to offer a Baccalaureate Degree in Respiratory Care. This program benefits the region given the air quality issues that have become a trademark of the Central Valley, along with the high vacancy rate for respiratory care practitioners in California.

Both colleges have developed partnerships with local industries that serve to benefit YCCD students. One leading example is the Columbia College Hospitality Academy. Using grant funds awarded by the California Community College Chancellor's Office, this pilot project will place students at key business partners' sites, Evergreen Lodge/Rush Creek and Black Oak Casino Resort, over an 18-24-month period. Similarly, MJC works with local industry partners in many areas. One such area is agriculture where relationships are maintained with the Stanislaus Farm Bureau, American Ag Credit, Yosemite Farm Credit, Gallo Winery, and Fisher Nut. Through these partnerships, industry leaders and employers note that students are well-prepared applicants ready for the workforce.

YCCD staff and administrators are committed to ensuring that each student who enters Columbia College or Modesto Junior College, regardless of their educational development, has an opportunity to exit with the skills and education they need to achieve their goals.

State Budget and District Budget Assumptions

The Tentative Budget is based on the Governor's budget released in January 2020. However, the 2020-21 Tentative Budget is more tentative than usual as discussed further in this narrative.

State Budget Process

The Governor releases his initial budget in January. During the state's budget development process, the Governor then releases May Revise which includes revisions to the budget based on any changes that have occurred between January and May and allows the original budget to be evaluated based upon updated tax revenue projections following the April 15 tax deadline.

The May Revise is then considered by both the Senate and Assembly. Both houses then vote on their recommendations and any disagreements between the two houses are then resolved during conference committee. The final budget is then approved by the state Legislature by June 15, the legislative deadline for approval of the budget without penalties to the legislature. The Governor signs the budget by June 30.

Coronavirus (Covid-19)

The 2020 May Revise was markedly different than previous years. In a period of just a few weeks of March 2020, the spread of COVID-19 caused various states to shut down and issue stay-at-home orders, the stock market crashed and the unemployment rate skyrocketed to levels not seen since the Great Recession in 2008. The national and California economies went into recession and are not expected to recover for one to three years. Rather than the \$6 billion surplus projected in January, the state of California now projects a two-year budget shortfall of \$54 billion in 2019-20 and 2020-21.

Consequently, the May Revise projected approximately a net 8% cut for community college budgets. Additionally, the state legislature indicated they will be developing an amended budget in August or September 2020 when more information about the state's fiscal conditions becomes available including the actual personal and corporate income taxes received by the state (the due date was moved from April 15 to July 15). This type of amendment is sometimes called a "Budget Bill Junior" and could include additional reductions.

Tentative Budget

The reductions made in the May Revise document are not shown in this Tentative Budget as it was developed prior to the release of the May Revise. Additionally, the Department of Finance (DOF) released a budget memo instructing departments to prepare a "workload" budget plus COLA. A workload budget is based on the prior year budget. Per DOF's instructions, this budget is based on the District's 2019-20 revenues plus COLA. However, a deficit factor of 1% is also applied to mitigate the risk of the COLA coming in lower than anticipated. Finally, May Revise is

part of the state's budget development process and not all of the Governor's proposals made in the May Revise may be approved by the state legislature.

The Tentative Budget is generally adopted by the Board of Trustees in June to give the District and colleges authority to spend in the new fiscal year. The Final Budget is then adopted in September to reflect the final budget adopted by the state. There will be larger differences between the Tentative Budget presented here and the Final Budget approved in September than in most years. Meanwhile, the District office and the colleges are aware of, and are planning for, the reductions called for in the May Revise.

Pilot Resource Allocation Model

The allocations to Central Services and the colleges in this budget are based on a pilot Resource Allocation Model (RAM) approved by the Board of Trustees at their May 2020 meeting. The RAM was developed by consensus in the District Fiscal Advisory Council (DFAC). The DFAC is an advisory council to the Chancellor and its membership consists of all constituency groups. The pilot RAM was also approved by the Academic Senates at Columbia College and Modesto Junior College.

The RAM allocates resources to Columbia College and Modesto Junior College based on their earnings under the Student Centered Funding Formula (SCFF) metrics and Central Services based on its share of costs. Additionally, Institutional Costs are first deducted from total revenues before resources are allocated to Columbia College, Modesto Junior College and Central Services. Institutional Costs are those expenditures for items that are used districtwide such as insurance premiums or software subscriptions.

In order to more appropriately allocate the SCFF earnings, Modesto Junior College is getting an increase and Columbia College and Central Services a decrease. Both Columbia College and Central Service's budgets will be reduced over the next three years. The strategy was to cover a portion of the shortfall from fund balance in 2020-21 and a portion in 2021-22 and then all sites would be at their earned amounts in 2022-23.

The District will maintain a 10% reserve as mandated in Board Policy 6305 for as long as possible, and use unrestricted fund balance, the reserve for PERS and STRS Rate Changes and, in future years, the Pension Rate Stabilization Trust Fund, to provide temporary relief from necessary budget cuts. Additionally, the District will reduce expenditures on general fund operating expenditures and through attrition. If the state's budget does not improve by 2024-25, a portion of the reserve may need to be used; however, the entire reserve cannot be utilized because there may be other emergencies at YCCD that will require the use of emergency funds.

A copy of the 2020-21 RAM can be seen in Appendix A.

January 10 Budget

The state's January 10 budget reflects state expenditures of approximately \$222 billion, including \$153 billion in General Fund expenditures. The Proposition 98 guarantee for California Community Colleges increased to approximately \$9 billion, a 4% increase.

For the Community College system, the budget includes the following:

- Cost of Living Adjustment (COLA) for the student-centered funding formula and certain categorical programs in the amount of \$176 million, which equates to 2.29%.
- \$32 million to fund system-wide enrollment growth.
- \$43 million to expand the California Apprenticeship Initiative and support existing apprenticeship coursework
- \$11 million to support districts' food pantry services for students
- Reduction of \$11 million in ongoing funds for the Strong Workforce Program and California College Promise and Student Success Completion Grants to match eligible recipients
- \$10 million to continue legal services support for immigrant students, faculty, and staff.
- \$8 million in one-time funds to cover deferred maintenance and instructional equipment.
- \$20 million in one-time funds to expand work-based learning within Guided Pathways.
- \$10 million in one-time funds to expand Zero Textbook Cost Pathways
- \$15 million in one-time funds to create statewide pilot fellowship program for diverse hiring.
- State Bond funds in the amount of \$28 million to fund 24 new and 10 continuing Proposition 39 projects.

There were no significant changes to the SCFF included in the state's budget. The budget kept the funding allocations at 70% base allocation, 20% supplemental allocation, and 10% student success allocation.

Based on the state's budget, Yosemite Community College District used the following assumptions to build its Final Budget:

Revenue Assumptions

Total Unrestricted General Fund Revenue - \$116,617,550

1)	Total Computational Revenue	\$ 108,723,495
	• FTES Target of 16,315	<\$1,087,235>
	 Flat student success metrics compared to the 	
	data submitted and used in the 2019-20 SCFF	
	calculation	
	• 2.29% COLA	
	1% Deficit Factor	
2)	State Mandated Block Grant	475,000
3)	Part-Time Faculty Allocation	340,000
4)	Enrollment Administration Fee	270,000
5)	Lottery	2,800,000
6)	Non-Resident Tuition	720,000
7)	Interest Income	450,000
8)	Enrollment Fee - Baccalaureate	40,000
9)	Other Local Revenue	250,000
10)	CalSTRS On-Behalf Payment	2,900,000
11)	Full time faculty	736,290
12)	Total Revenue	\$ 116,617,550

Expenditure Assumptions

Total Unrestricted General Fund Expenditures - \$118,726,189

1)	Base Budget ¹	\$ 111,796,038
	On-Going Augmentation to the Base Budget	
2)	Modesto Junior College	3,308,854
3)	Cover longevity and step and column movement	965,407
4)	PERS and STRS rate increases	1,136,786
5)	Classification review	225,000
6)	Changes to Institutional Costs	534,104
7)	One-time augmentation to the base budget	
8)	Earmarking enrollment fee – baccalaureate revenue for	40,000
	MJC	
9)	Earmarking on all non-resident tuition revenue for the	
	colleges	720,000
10)	Total Expenditures	\$118,726,189

¹ Base Budget is prior year ending budget less one-time allocations.

Augmentations from Fund Balance

1)	Total Revenues	\$ 116,617,550
2)	Less Allocations	\$118,726,189
3)	Budget Shortfall	<\$2,108,639>
4)	Augmentation from fund balance ¹	\$2,608,639
5)	2020-21 Ongoing and one-time budget	\$119,226,189

¹Includes an additional \$500,000 funding for Technology and Facilities Total Cost of Ownership (\$250,000 each).

Sources of Information:
Association of Chief Business Officials
California Community Colleges Chancellor's Office
School Services of California
Office of the Governor
Community College League of California

General Fund Description

The General Fund is the primary operating fund of the district. It is used to account for those transactions that, in general, cover the full scope of operations of the district (instruction, administration, student services, maintenance and operations, etc.). All financial resources, and transactions, except those required to be accounted for in another fund, shall be accounted for in the General Fund.

Examples of activities that should **not** be accounted for in the General Fund include non-instructional expenditures of the district's child development program, food service, bookstore, or farm operations, which are accounted for within the Special Revenue or Enterprise Funds as determined by the district governing board. Similarly, resources used for major capital outlay projects, including Scheduled Maintenance and Special Repairs, are accounted for in a Capital Projects Fund. The accumulation of resources for the repayment of long term debt will be accounted for in a Debt Service Fund.

For purposes of flexibility, the district may establish any number of subfunds or accounts to constitute its General Fund; however, for financial reporting, these must be consolidated into either the Unrestricted Subfund or Restricted Subfund. The Unrestricted Subfund is used to account for resources available for the general purposes of district operations and support of its educational programs. The Restricted Subfund is used to account for resources available for the operation and support of the educational programs that are specifically restricted by laws, regulations, donors, or other outside agencies as to their expenditure.

District Total Unrestricted General Fund

		Ame	2019-20 ended Budget	2019-20 Projected Actuals		2020-21 Tentative Budget	
	Revenue						
	State Revenue						
1)	Apportionment	\$	106,289,466	\$	106,289,466	\$	107,636,260
2)	Other State Revenue		7,389,451		7,389,451		4,621,290
3)	Local Revenue		4,360,000		4,336,309		4,360,000
4)	Federal Revenue		2		3=9		
5)	Total Revenue	\$	118,038,917	\$	118,015,226	\$	116,617,550
	Expenditures						
6)	Academic Salaries	\$	46,136,336	\$	47,977,685	\$	45,811,627
7)	Classified and Other Nonacademic Salaries		25,308,100		24,154,666		25,899,287
8)	Employee Benefits		29,946,672		31,248,114		32,575,065
9)	Supplies and Materials		1,539,090		999,840		1,183,057
10)	Other Operating Expenses and Services		9,023,487		7,931,433		9,119,829
11)	Capital Outlay		727,076		710,971		705,845
12)	Other Outgo		1,388,587		1,076,695		1,024,979
13)	Total Expenditures	\$	114,069,347	\$	114,099,404	\$	116,319,689
	Contingencies/Transfers Out						
14)	One-Time Initiatives	\$	12,684	\$:=:	\$	3
15)	Unfunded Retiree Liability		14 9				(*)
16)	Capital Outlay Transfer (TCO)		-		-		120
17)	Information Technology Transfer (TCO)		£ - 8		S=		-
18)	Health Fund Transfer		6,500		6,500		6,500
19)	Cal-STRS On-Behalf Payment	_	2,900,000		2,900,000	\$	2,900,000
20) 21)	Total Contingencies/Transfers Out Total Expenditures and Contingencies/Transfers Out	\$	2,919,184 116,988,531	\$	2,906,500 117,005,904	\$	2,906,500 119,226,189
21)	Total experiences and contingencies, maisters out	7	110,500,551	_	217,000,00	Ť	210,220,230
22)	Increase/Decrease in Fund Balance	\$	1,050,386	\$	1,009,322	\$	(2,608,639
23)	Beginning Fund Balance	\$	17,858,754	\$	17,858,754	\$	18,868,076
24)	Reserve for Encumbrances, Prepaids, Inventory		450,000		500,000		500,000
25)	Required Reserve (Board Policy 6305)		10,940,000		11,409,940		11,922,619
26)	Reserve for PERS & STRS Rate Increases		3,000,000		3,000,000		3,000,000
27)	Reserve for Facilities TCO		1,000,000				750,000
28)	Reserve for Information Technology TCO		500,000		500,000		
29)	Reserve for One-Time Initiative Projects		126				3 € 3
30)	Undesignated		3,019,140		3,458,136		86,818
	Total Ending Fund Balance	\$	18,909,140	\$	18,868,076	\$	16,259,437

Modesto Junior College Unrestricted General Fund

			2019-20	2019-20		2020-21	
			ended Budget	Projected Actuals		Tentative Budge	
	Revenue						
	State Revenue						
i)	Apportionment	\$	¥	\$	(=	\$	÷.
!)	Other State Revenue				/IE:		
3)	Local Revenue		650,000		669,335		650,000
1)	Federal Revenue				180		
; (i)	Total Revenue	\$	650,000	\$	669,335	\$	650,00
	Expenditures						
5)	Academic Salaries	\$	38,492,863	\$	39,871,100	\$	37,973,10
')	Classified and Other Nonacademic Salaries		8,439,638		7,695,221		8,452,77
3)	Employee Benefits		17,377,611		17,166,684		18,399,12
9)	Supplies and Materials		178,297		43,087		142,56
LO)	Other Operating Expenses and Services		1,110,909		834,611		1,289,80
1)	Capital Outlay		188,970		154,451		160,75
12)	Other Outgo		147,032		479,900		205,50
13)	Total Expenditures	\$	65,935,320	\$	66,245,054	\$	66,623,63
	Contingencies/Transfers Out	_		4		Ļ	
14)	One-Time Initiatives	\$		\$		\$	
15)	Unfunded Retiree Liability		¥		-		
16)	Capital Outlay Transfer (TCO)		· ·				-
17)	Information Technology Transfer (TCO)		= =				~
18) 19)	Health Fund Transfer Cal-STRS On-Behalf Payment		-		-		
•	Total Contingencies/Transfers Out	\$		\$	-	\$	(#))
21)	Total Expenditures and Contingencies/Transfers O		65,935,320	\$	66,245,054	\$	66,623,63
22)	Increase/Decrease in Fund Balance	\$	(65,285,320)	\$	(65,575,719)	\$	(65,973,630
23)	Beginning Fund Balance	\$		\$		\$	5#00
24)	Reserve for Encumbrances, Prepaids, Inventory		ě		9		; ∔ ;
25)	Required Reserve (Board Policy 6305)				-		
26)			*		-		(4)
27)	Reserve for One-Time Initiative Projects						==0
, 28)			(65,285,320)		(65,575,719)		(65,973,63
	Total Ending Fund Balance	\$	(65,285,320)	Ś	(65,575,719)		(65,973,63

Columbia College Unrestricted General Fund

			2019-20	2019-20		2020-21	
		Ame	ended Budget	Pro	jected Actuals	Ten	tative Budget
	Revenue						
	State Revenue						
1)	Apportionment	\$	120	\$	=	\$	
2)	Other State Revenue		5 5 3				
3)	Local Revenue		110,000		66,975		110,000
1)	Federal Revenue		;*.		=		-
5)	Total Revenue	\$	110,000	\$	66,975	\$	110,000
	Expenditures						
5)	Academic Salaries	\$	6,966,433	\$	7,467,208	\$	7,126,382
7)	Classified and Other Nonacademic Salaries		2,484,596		2,420,389		2,650,524
3)	Employee Benefits		3,680,832		3,843,546		4,056,859
9)	Supplies and Materials		71,503		36,440		67,44
10)	Other Operating Expenses and Services		585,211		385,239		587,78
11)	Capital Outlay		26,094		119,160		25,55
12)	Other Outgo		906,491		458,889		242,00
13)	Total Expenditures	\$	14,721,161	\$	14,730,870	\$	14,756,55
	Contingencies/Transfers Out						
14)	One-Time Initiatives	\$	(●)	\$	-	\$	
15)	Unfunded Retiree Liability		√ <u>₽</u>		-		-
16)	Capital Outlay Transfer (TCO)		/e:				
17)	Information Technology Transfer (TCO)		7/ <u>2</u> /		2		2
18)	Health Fund Transfer		(4 <u>7</u>),		*		2
19)	Cal-STRS On-Behalf Payment		(4)		<u> </u>	ć	
20)	Total Contingencies/Transfers Out	\$		\$		\$	
21)	Total Expenditures and Contingencies/Transfers Out	\$	14,721,161	\$	14,730,870	\$	14,756,55
22)	Increase/Decrease in Fund Balance	\$	(14,611,161)	\$	(14,663,896)	\$	(14,646,55
23)	Beginning Fund Balance	\$	•	\$	9	\$	
24)	Reserve for Encumbrances, Prepaids, Inventory		1,82				
25)			16				9
26)	Reserve for PERS & STRS Rate Increases						
27)	Reserve for One-Time Initiative Projects				12		*
28)	Undesignated		(14,611,161)		(14,663,896)		(14,646,55
	Total Ending Fund Balance	\$	(14,611,161)	Ś	(14,663,896)		(14,646,55

Central Services Unrestricted General Fund

		Am	2019-20 ended Budget	Pro	2019-20 jected Actuals	Ter	2020-21 ntative Budget
	Revenue						
	State Revenue						
1)	Apportionment	\$	106,289,466	\$	106,289,466	Ś	107,636,260
2)	Other State Revenue	*	7,389,451	*	7,389,451	•	4,621,290
-) 3)	Local Revenue		700,000		700,000		700,000
2) 4)	Federal Revenue		700,000		. 00,000		. 00,00
+) 5)	Total Revenue	\$	114,378,917	\$	114,378,917	\$	112,957,55
,							
	Expenditures						
5)	Academic Salaries	\$	677,040	\$	639,378	\$	712,14
7)	Classified and Other Nonacademic Salaries		14,383,866		14,039,055		14,795,98
3)	Employee Benefits		8,888,229		10,237,885		10,119,08
9)	Supplies and Materials		1,289,290		920,314		973,04
10)	Other Operating Expenses and Services		7,327,367		6,711,583		7,242,23
(1)	Capital Outlay		512,011		437,361		519,53
12)	Other Outgo		335,063		137,905		577,47
13)	Total Expenditures	\$	33,412,866	\$	33,123,480	\$	34,939,50
	Contingencies/Transfers Out						
14)	One-Time Initiatives	\$	140	\$	2	\$	82
15)	Unfunded Retiree Liability		383				: ·
16)	Capital Outlay Transfer (TCO)		3.50				()5.
17)	Information Technology Transfer (TCO)				=		70
18)	Health Fund Transfer		· ·		•		*
19)	Cal-STRS On-Behalf Payment	\$		\$		\$	
	Total Contingencies/Transfers Out Total Expenditures and Contingencies/Transfers Out	\$	33,412,866	\$	33,123,480	\$	34,939,50
21)	Total Experior tores and Contingencies/ Transfers Out	٧	33,412,000	Y	33,123,400	Y	34,333,30
22)	Increase/Decrease in Fund Balance	\$	80,966,051	\$	81,255,437	\$	78,018,04
23)	Beginning Fund Balance	\$	۰	\$, a	\$	Q T
24)	Reserve for Encumbrances, Prepaids, Inventory		946				(=
25)	Required Reserve (Board Policy 6305)		363				
26)	Reserve for PERS & STRS Rate Increases		2		3		V <u>4</u> 3
27)	Reserve for One-Time Initiative Projects		-				
28)	Undesignated		80,966,051		81,255,437		78,018,04
	Total Ending Fund Balance	\$	80,966,051	\$	81,255,437	Ś	78,018,04

Contingency Unrestricted General Fund

		2019-20		2019-20		2020-21		
		Ame	ended Budget Pr		ected Actuals	Tent	ative Budget	
	Revenue							
	State Revenue							
L)	Apportionment	\$	2:	\$	(4)	\$:=:	
2)	Other State Revenue				3.50			
3)	Local Revenue		2,900,000		2,900,000		2,900,000	
1)	Federal Revenue				(32)		_	
5)	Total Revenue	\$	2,900,000	\$	2,900,000	\$	2,900,000	
	Expenditures							
5)	Academic Salaries	\$		\$		\$		
7)	Classified and Other Nonacademic Salaries				980	•		
3)	Employee Benefits				9			
ə)	Supplies and Materials				(4)		3.40	
10)	Other Operating Expenses and Services		-					
11)	Capital Outlay		¥		190		(**)	
12)	Other Outgo						0.70	
13)	Total Expenditures	\$	¥	\$	5 4 5	\$	(#)	
	Contingencies/Transfers Out							
14)	One-Time Initiatives		12,684	\$			925	
15)	Unfunded Retiree Liability		12,004	Y	:•:			
16)	Capital Outlay Transfer (TCO)		2		120		759	
10) 17)	Information Technology Transfer (TCO)						7.00	
18)	Health Fund Transfer		6,500		6,500		6,500	
19)	Cal-STRS On-Behalf Payment		2,900,000		2,900,000		2,900,000	
	Total Contingencies/Transfers Out	\$	2,919,184	\$	2,906,500	\$	2,906,500	
21)	Total Expenditures and Contingencies/Transfers Out	\$	2,919,184	\$	2,906,500	\$	2,906,500	
22)	Increase/Decrease in Fund Balance	\$	(19,184)	\$	(6,500)	\$	(6,500	
23)	Beginning Fund Balance	\$		\$	150	\$:=:	
24)	Reserve for Encumbrances, Prepaids, Inventor	,	-		(#C		0)	
25)	Required Reserve (Board Policy 6305)		÷				1	
26)	Reserve for PERS & STRS Rate Increases				3.65		03 + 0	
27)	Reserve for One-Time Initiative Projects		7				19	
28)	Undesignated		(19, 184)		(6,500)		(6,50	
	Total Ending Fund Balance	\$	(19,184)	Ś	(6,500)		(6,50	

District Total Restricted General Fund

			2019-20		2019-20		2020-21
		Ame	ended Budget	<u>Proj</u>	ected Actuals	<u>Ten</u>	tative Budget
	Revenue						
1)	State Revenue	\$	37,476,545	\$	28,992,159	\$	28,993,000
2)	Local Revenue		9,478,214		7,961,626		7,966,000
3)	Federal Revenue		10,731,814		7,282,505		12,483,000
4)	Transfers In		4,626,646		4,551,832		4,553,000
5)	Total Revenue	\$	62,313,218	\$	48,788,122	\$	53,995,000
	Expenditures						
6)	Academic Salaries	\$	6,575,587	\$	5,579,078	\$	5,580,000
7)	Classified and Other Nonacademic Salaries		12,282,061		10,961,205		10,963,000
8)	Employee Benefits		7,172,572		6,824,118		6,825,000
9)	Supplies and Materials		4,579,611		2,120,378		2,121,000
10)	Other Operating Expenses and Services		10,816,157		6,767,954		6,793,000
11)	Capital Outlay		4,748,129		2,064,909		2,067,000
12)	Other Outgo		15,075,302		13,193,919		18,395,000
13)	Total Expenditures	\$	61,249,418	\$	47,511,561	\$	52,744,000
14)	Transfers Out	\$	1,063,800	\$	1,276,560	\$	1,251,000
15)	Total Expenditures and Transfers Out	\$	62,313,218	\$	48,788,121	\$	53,995,000
16)	Increase/Decrease in Fund Balance	\$		\$	1	\$	
17)	Beginning Fund Balance	\$	3,677,691	\$	3,677,691	\$	3,239,032
18)	Reserve for Parking Fund		665,340		226,681		226,681
19)	Committed		3,012,351		3,012,351		3,012,351
•	Total Ending Fund Balance	\$	3,677,691	\$	3,239,032	\$	3,239,032

Modesto Junior College Restricted General Fund

					2019-20	2020-21	
		Ame	nded Budget	Proj	ected Actuals	<u>Ten</u>	tative Budget
	Revenue						
1)	State Revenue	\$	28,859,936	\$	21,510,768	\$	21,511,000
2)	Local Revenue		6,188,777		3,813,575		3,817,000
3)	Federal Revenue		4,931,219		3,266,870		8,465,000
4)	Transfers In		4,487,229		4,482,208		4,483,000
5)	Total Revenue	\$	44,467,161	\$	33,073,421	\$	38,276,000
	Expenditures						
6)	Academic Salaries	\$	4,913,437	\$	4,221,562	\$	4,222,000
7)	Classified and Other Nonacademic Salaries		8,398,220		7,679,652		7,680,000
8)	Employee Benefits		4,807,518		4,677,946		4,678,000
9)	Supplies and Materials		3,505,851		1,490,583		1,491,000
10)	Other Operating Expenses and Services		5,494,111		2,752,491		2,753,000
11)	Capital Outlay		3,323,605		1,026,077		1,027,000
12)	Other Outgo		13,124,420		10,145,109		15,345,000
13)	Total Expenditures	\$	43,567,161	\$	31,993,420	\$	37,196,000
14)	Transfers Out	\$	900,000	\$	1,080,000	\$	1,080,000
15)	Total Expenditures and Transfers Out	\$	44,467,161	\$	33,073,420	\$	38,276,000
16)	Increase/Decrease in Fund Balance	\$		\$		\$	
17)	Beginning Fund Balance		3,012,351	\$	3,012,351	\$	3,012,351
18)	Reserve for Parking Fund		Till Till Till Till Till Till Till Till		ě		Ę
19)	Committed		3,012,351		3,012,351		3,012,351
- "	Total Ending Fund Balance	\$	3,012,351	\$	3,012,351	\$	3,012,353

Columbia College Restricted General Fund

			2019-20		2019-20		2020-21
		Ame	nded Budget	Proje	ected Actuals	Tent	ative Budget
	Revenue						
1)	State Revenue	\$	7,213,107	\$	6,368,606	\$	6,369,000
2)	Local Revenue		1,122,661		1,293,956		1,294,000
3)	Federal Revenue		2,187,817		1,976,856		1,977,000
4)	Transfers In		109,417		39,623		40,000
5)	Total Revenue	\$	10,633,002	\$	9,679,042	\$	9,680,000
	Expenditures						
6)	Academic Salaries	\$	1,660,906	\$	1,356,415	\$	1,357,000
7)	Classified and Other Nonacademic Salaries		2,422,008		1,882,280	\$	1,883,00
3)	Employee Benefits		1,589,700		1,394,214	\$	1,395,00
9)	Supplies and Materials		759,250		445,929		446,000
10)	Other Operating Expenses and Services		1,305,704		691,739		716,00
11)	Capital Outlay		1,115,250		750,769		751,00
12)	Other Outgo		1,650,183		3,001,695		3,002,00
13)	Total Expenditures	\$	10,503,002	\$	9,523,042	\$	9,550,000
14)	Transfers Out	\$	130,000	\$	156,000	\$	130,000
15)	Total Expenditures and Transfers Out	\$	10,633,002	\$	9,679,042	\$	9,680,000
16)	Increase/Decrease in Fund Balance	\$	(4)	\$		\$	
17)	Beginning Fund Balance	\$	900	\$	*	\$	
18)	Reserve for Parking Fund				3		*
19)	Committed				3		i i
	Total Ending Fund Balance	\$	(a)	\$	12	\$	ш

Central Services Restricted General Fund

			2019-20		2019-20		2020-21
		Ame	nded Budget	Proje	ected Actuals	Tent	ative Budget
F	Revenue						
1)	State Revenue	\$	1,403,502	\$	1,112,785	\$	1,113,000
2)	Local Revenue		2,166,776		2,854,095		2,855,000
3)	Federal Revenue		3,612,778		2,038,779		2,041,000
4) 1	Transfers In		30,000		30,000		30,000
5)	Total Revenue	\$	7,213,056	\$	6,035,660	\$	6,039,000
Ε	Expenditures						
6)	Academic Salaries	\$	1,244	\$	1,101		1,000
7)	Classified and Other Nonacademic Salaries		1,461,833		1,399,273		1,400,000
8)	Employee Benefits		775,354		751,958		752,000
9)	Supplies and Materials		314,509		183,866		184,000
10)	Other Operating Expenses and Services		4,016,343		3,323,724		3,324,000
11)	Capital Outlay		309,274		288,063		289,000
12)	Other Outgo		300,699		47,114		48,000
13)	Total Expenditures	\$	7,179,256	\$	5,995,099	\$	5,998,000
14) 1	Transfers Out	\$	33,800	\$	40,560		41,000
15)	Total Expenditures and Transfers Out	\$	7,213,056	\$	6,035,659	\$	6,039,000
16) I	Increase/Decrease in Fund Balance	\$	340	\$		\$	*
17) I	Beginning Fund Balance	\$	665,340	\$	665,340	\$	226,681
18)	Reserve for Parking Fund		665,340		226,681		226,681
, 19)	Committed		() % (5		
_	Total Ending Fund Balance	\$	665,340	\$	226,681	\$	226,683

Capital Projects Funds Description

Capital Outlay Projects Fund

The Capital Outlay Projects fund is used to account for the accumulation and expenditure of moneys for the acquisition or construction of significant capital outlay items, and Scheduled Maintenance and Special Repairs (SMSR) projects. In general, this fund shall be established and maintained in the appropriate county treasury and moneys shall be used only for capital outlay purposes.

The Capital Outlay Projects fund is used to account for the receipt and expenditure of state funded capital projects and scheduled maintenance projects. As legal and contractual requirements will vary from one project or class of projects to another, an individual capital outlay project subfund may be established for each authorized project or bond issue as necessary. However, in reporting fund balances and operations in the *Annual Financial and Budget Report* (CCFS-311), all capital outlay projects are to be combined.

General Obligation Bond Fund

The General Obligation Bond Fund is designated to account for the proceeds from the sale of bonds under Proposition 39, and the expenditures related to the acquisition and construction of projects voted and approved by the local property owners.

The proceeds from the sale of bonds are deposited with the county treasury and recorded as Other Financing Sources. Moneys may only be expended for the purposes authorized by the language of the Proposition 39 Bond voter-approved ballot measure. As there may be several projects on-going at any moment in time, multiple subfunds of the General Obligation Bond Fund may be used, but all projects and subfunds will be rolled up and reported to the Chancellor's Office as one fund.

Expenditures are typically recorded in the 6000 object code related to the Acquisition and Construction of the approved project. Expenditures for construction management and other contracted services are recorded within the 5000 object code, and approved salaries and benefits are recorded within the applicable 2000 and 3000 object code. All costs associated with the construction of buildings and other capital projects are to be accumulated for capitalization and depreciation upon completion of the project in accordance with the district capitalization policy. Projects may span over an accounting period; therefore, detailed record keeping is required to ensure the proper cost accumulation for individual projects.

Capital Outlay Fund

		2019-20		2019-20		2020-21
	<u>Ame</u>	nded Budget	Proje	ected Actuals	Tent	ative Budget
Revenue						
State Revenue	\$	331,444	\$	331,444	\$	300,000
Local Revenue		2,689,400		2,364,849		825,000
Federal Revenue				12		<u> </u>
Total Revenue	\$	3,020,844	\$	2,696,293	\$	1,125,000
Expenditures						
Supplies and Materials	\$	626	\$	9,743	\$	320
Other Operating Expenses and Services		419,348		331,617		214,336
Capital Outlay		3,981,039		1,295,872		2,034,779
Other Outgo		1,404,369		20,173		717,798
Total Expenditures	\$	5,805,383	\$	1,657,404	\$	2,967,233
Excess/(Deficiency) of Revenues over Expenditures	\$	(2,784,539)	\$	1,038,890	\$	(1,842,233)
Other Financing Sources (Transfers In)		400,000		445,000		-
Other Outgo (Transfers Out)		. 		=		
Net Increase/(Decrease) in Fund Balance	\$	(2,384,539)	\$	1,483,890	\$	(1,842,233)
Beginning Fund Balance	\$	7,643,850	\$	7,643,850	\$	9,430,913
Ending Fund Balance	\$	5,259,311	\$	9,127,739	\$	7,588,680
	Local Revenue Federal Revenue Total Revenue Expenditures Supplies and Materials Other Operating Expenses and Services Capital Outlay Other Outgo Total Expenditures	State Revenue Local Revenue Federal Revenue Total Revenue Supplies and Materials Other Operating Expenses and Services Capital Outlay Other Outgo Total Expenditures Excess/(Deficiency) of Revenues over Expenditures Supplies and Materials Other Financing Sources (Transfers In) Other Outgo (Transfers Out) Net Increase/(Decrease) in Fund Balance \$ Supplies and Materials \$ Capital Outlay Other Outgo Total Expenditures \$ Excess/(Deficiency) of Revenues over Expenditures \$ Supplies and Materials \$ Capital Outlay Other Outgo Total Expenditures \$ Excess/(Deficiency) of Revenues over Expenditures \$ Excess/(Deficiency) in Fund Balance \$ Supplies and Materials \$ Supplies and Materials Supplies and	State Revenue \$ 331,444 Local Revenue 2,689,400 Federal Revenue \$ 3,020,844 Expenditures Supplies and Materials \$ 626 Other Operating Expenses and Services 419,348 Capital Outlay 3,981,039 Other Outgo 1,404,369 Total Expenditures \$ 5,805,383 Excess/(Deficiency) of Revenues over Expenditures \$ (2,784,539) Other Financing Sources (Transfers In) 400,000 Other Outgo (Transfers Out) Net Increase/(Decrease) in Fund Balance \$ 7,643,850	State Revenue Local Revenue Federal Revenue Total Revenue Total Revenue Supplies and Materials Other Operating Expenses and Services Capital Outlay Other Outgo Total Expenditures Excess/(Deficiency) of Revenues over Expenditures Excess/(Deficiency) of Revenues over Expenditures Capital Outlay Other Outgo Total Expenditures Excess/(Deficiency) of Revenues over Expenditures Capital Outlay Other Financing Sources (Transfers In) Other Outgo (Transfers Out) Net Increase/(Decrease) in Fund Balance \$ 7,643,850 \$	State Revenue \$ 331,444 \$ 331,444 Local Revenue 2,689,400 2,364,849 Federal Revenue - - Total Revenue \$ 3,020,844 \$ 2,696,293 Expenditures Supplies and Materials \$ 626 \$ 9,743 Other Operating Expenses and Services 419,348 331,617 Capital Outlay 3,981,039 1,295,872 Other Outgo 1,404,369 20,173 Total Expenditures \$ 5,805,383 \$ 1,657,404 Excess/(Deficiency) of Revenues over Expenditures \$ (2,784,539) \$ 1,038,890 Other Financing Sources (Transfers In) 400,000 445,000 Other Outgo (Transfers Out) - - Net Increase/(Decrease) in Fund Balance \$ 7,643,850 \$ 7,643,850	State Revenue \$ 331,444 \$ 331,444 \$ 2,689,400 2,364,849 \$ 2,364,849 \$ 2,364,849 \$ 2,696,293 \$ 3,1,617 \$ 2,696,293 \$ 3,1,617 \$ 2,255,872 <t< td=""></t<>

General Obligation Bond Fund

			2019-20		2019-20		2020-21
		Ame	nded Budget	Proj	ected Actuals	Tent	ative Budget
Re	evenue						
1)	State Revenue	\$		\$	•	\$	ä
2)	Local Revenue		150,000		92,657		75,000
3)	Federal Revenue		49		2		4
4)	Total Revenue	\$	150,000	\$	92,657	\$	75,000
E	kpenditures						
5)	Supplies and Materials	\$	47,043	\$	37,492	\$	32,277
6)	Other Operating Expenses and Services		544,859		179,084		373,838
7)	Capital Outlay		2,577,198		1,916,699		1,768,263
8)	Other Outgo		3,627,304				2,488,760
9)	Total Expenditures	\$	6,796,404	\$	2,133,275	\$	4,663,138
10) E	xcess/(Deficiency) of Revenues over Expenditures	\$	(6,646,404)	\$	(2,040,618)	\$	(4,588,138)
₁₁₎ O	ther Financing Sources (Transfers In)		8		Š		ĕ
₁₂₎ O	ther Outgo (Transfers Out)		-		<u> </u>		7.
13) N	et Increase/(Decrease) in Fund Balance	\$	(6,646,404)	\$	(2,040,618)	\$	(4,588,138)
14) B	eginning Fund Balance	\$	6,796,404	\$	6,796,404	\$	4,755,786
15) E i	nding Fund Balance	\$	150,000	\$	4,755,786	\$	167,648

Special Revenue Funds Description

Special Revenue Funds are used to account for the proceeds of specific revenue sources whose expenditures are legally restricted. In general, Special Revenue Funds encompass support services that are not directly related to the educational programs of the colleges.

If recovery of the cost of providing such services is not the objective of the governing board, the activities may be recorded in Special Revenue Funds. However, if the district engages in business-type activities (e.g., bookstore and cafeteria), where the intent is to recover, in whole or in part, the cost of providing goods or services to beneficiaries, the activities should be reported in Enterprise Funds.

Activities such as cafeteria, child development, and farm operations may provide non-classroom instructional or laboratory experience for students and incidentally create goods and services that may be sold. In the process of creating the incidental goods or services, expenditures are incurred in addition to those necessary solely for the educational benefit of students. These expenditures are charged against revenue received as a direct result of the operations and, thus, not accounted for as part of the General Fund.

However, the expenditures for providing instructional activities related to services that are accounted for in Special Revenue Funds should be recorded in the General Fund. For example, a food service program that makes and sells goods to the public as part of the curriculum would record the direct cost of instruction (instructional salaries and wages and other related costs) in the General Fund and the cost of the materials used in the preparation of goods for sale in a Special Revenue Fund.

Special Revenue Subfunds

Bookstore Fund

The Bookstore Fund is the fund designated to receive the proceeds derived from the district's operation of a community college bookstore pursuant to EC §81676 when recovery of the cost of providing such services is not the objective of the governing board.

All necessary expenses, including salaries, wages, and cost of capital improvement for the bookstore may be paid from generated revenue. Net proceeds from the bookstore operations shall be expended in accordance with *EC* §81676.

If the district and/or college contracts for its bookstore operations, and the contractor assumes all responsibilities for the operation, then the revenues, except for those which must be placed in a debt service fund, shall be treated as General Fund Unrestricted revenues. If the operations are run by the associated students and then contracted out, the revenues would be treated as Associated Students Trust Fund revenues.

Cafeteria Fund

The term "cafeteria" as used in this section is considered synonymous with the term "food service."

The Cafeteria Fund is the fund designated to receive all moneys from the sale of food or any other services performed by the cafeteria when recovery of the cost of providing such services is **not** the objective of the governing board. If vending is an integral part of the district's food service, the activity should be recorded in this fund. However, the instructional activity associated with a program in food service, hotel management, or a related field, should be separately identified and recorded in the General Fund.

The food served by cafeterias shall be "sold to the patrons of the cafeteria at such prices as will pay the cost of maintaining the cafeteria, exclusive of the costs charged against the funds of the community college district by resolution of the governing board" (*CCR* §59013). "Costs charged against the funds of the community college district" may include the cost of housing and equipping the cafeteria and the cost of replacement of equipment and utilities if the governing board elects to subsidize such costs. The intent of *CCR* §59013 appears to be for food service operation to be cost recovery rather than a revenue-producing activity.

If the district and/or college contracts for its cafeteria operations, and the contractor assumes all responsibilities for the operation, then the revenues, except for those which must be placed in a debt service fund, shall be treated as General Fund Unrestricted revenues. If the operations are run by the associated students and then contracted out, the revenues would be treated as Associated Students Trust Fund revenues.

Farm Operation Fund

The Farm Operation Fund is the fund designated to receive all moneys from the sale of produce, livestock, and other products of any farm operation of the district. Costs incurred in the operation and maintenance of such a farm shall be paid from this fund in accordance with the direction of the governing board.

Modesto Junior College Bookstore Fund

		2019-20		2019-20		2020-21
	Ame	ended Budget	Proje	ected Actuals	Tent	ative Budget
Revenue						
Local Revenue	\$	2,724,800	\$	1,920,578	\$	2,481,700
Total Revenue	\$	2,724,800	\$	1,920,578	\$	2,481,700
Expenditures						
Classified and Other Nonacademic Salari	es \$	404,000	\$	419,528	\$	408,000
Employee Benefits		200,000		205,216		200,000
Supplies and Materials		1,864,500		1,731,672		1,719,243
Other Operating Expenses and Services		103,400		84,569		84,500
Capital Outlay		9,500		10,592		1,000
Other Outgo				14,891		<u> </u>
Total Expenditures	\$	2,581,400	\$	2,466,467	\$	2,412,743
Excess/(Deficiency) of Revenues over Expenditur	es ș	143,400	\$	(545,889)	\$	68,957
Other Financing Sources (Transfers In)	\$		\$	-	\$	H
Other Outgo (Transfers Out)		191		14 0		×
Net Increase/(Decrease) in Fund Balance	\$	143,400	\$	(545,889)	\$	68,957
Beginning Fund Balance	\$	775,329	\$	775,329	\$	229,440
Ending Fund Balance	\$	918,729	\$	229,440	\$	298,397

Columbia College Bookstore Fund

		2	2019-20		2019-20	2	2020-21
		Amen	ded Budget	Proje	cted Actuals	Tenta	tive Budget
	Revenue						
1)	Local Revenue	\$	490,700	\$	390,240	\$	490,700
2)	Total Revenue	\$	490,700	\$	390,240	\$	490,700
	Expenditures						
3)	Classified and Other Nonacademic Salaries	\$	138,796	\$	146,824	\$	138,796
4)	Employee Benefits		84,000		90,749		84,000
5)	Supplies and Materials		290,940		250,324		274,940
6)	Other Operating Expenses and Services		18,900		18,641		13,900
7)	Capital Outlay		:#8		5€		-
8)	Other Outgo						.5
9)	Total Expenditures	\$	532,636	\$	506,537	\$	511,636
10)	Excess/(Deficiency) of Revenues over Expenditures	\$	(41,936)	\$	(116,297)	\$	(20,936)
11)	Other Financing Sources (Transfers In)		a - ₹		- -		·=
12)	Other Outgo (Transfers Out)		(41,936)		*		(20,936)
13)	Net Increase/(Decrease) in Fund Balance	\$	-	\$	(116,297)	\$	ŝ
14)	Beginning Fund Balance	\$	144,119	\$	144,119	\$	27,822
15)	Ending Fund Balance	\$	144,119	\$	27,822	\$	27,822

Modesto Junior College Cafeteria Fund

		<u>Ame</u>	2019-20 nded Budget	Proj	2019-20 ected Actuals	<u>Tent</u>	2020-21 ative Budget
	Revenue Local Revenue	\$	1,199,000	\$	921,254	¢	1,208,000
1)	Local Revenue	۲	1,133,000	Ţ	JZ1,ZJ4	Ų	1,200,000
2)	Total Revenue	\$	1,199,000	\$	921,254	\$	1,208,000
	Expenditures						
3)	Classified and Other Nonacademic Salaries	\$	409,465	\$	444,340	\$	405,018
4)	Employee Benefits		210,500		261,477		232,000
5)	Supplies and Materials		516,140		489,465		509,750
6)	Other Operating Expenses and Services		75,775		59,000		58,450
7)	Capital Outlay		2,500		(3)		2,000
8)	Other Outgo						
9)	Total Expenditures	\$	1,214,380	\$	1,254,281	\$	1,207,218
10)	Excess/(Deficiency) of Revenues over Expenditures	\$	(15,380)	\$	(333,027)	\$	782
11)	Other Financing Sources (Transfers In)				-		9
12)	Other Outgo (Transfers Out)		5*6		380		*
13)	Net Increase/(Decrease) in Fund Balance	\$	(15,380)	\$	(333,027)	\$	782
14)	Beginning Fund Balance	\$	360,093	\$	360,093	\$	27,066
15)	Ending Fund Balance	\$	344,713	\$	27,066	\$	27,848

Columbia College Cafeteria Fund

		2	019-20	2	2019-20	2	2020-21
		Amen	ded Budget	<u>Proje</u>	cted Actuals	Tenta	tive Budget
	Revenue						
1)	Local Revenue	\$	311,100	\$	217,069	\$	311,100
2)	Total Revenue	\$	311,100	\$	217,069	\$	311,100
	Expenditures						
3)	Classified and Other Nonacademic Salaries	\$	97,538	\$	89,736	\$	97,538
4)	Employee Benefits		59,865		55,259		59,865
5)	Supplies and Materials		121,050		110,227		120,550
6)	Other Operating Expenses and Services		20,375		20,989		18,475
7)	Capital Outlay		1,500		1,458		1,000
8)	Other Outgo		12				Ē
9)	Total Expenditures	\$	300,328	\$	277,669	\$	297,428
10)	Excess/(Deficiency) of Revenues over Expenditures	\$	10,772	\$	(60,599)	\$	13,672
11)	Other Financing Sources (Transfers In)		=				3
12)	Other Outgo (Transfers Out)		10,772				13,672
13)	Net Increase/(Decrease) in Fund Balance	\$	ē	\$	(60,599)	\$	B
14)	Beginning Fund Balance	\$	61,427	\$	61,427	\$	828
15)	Ending Fund Balance	\$	61,427	\$	828	\$	828

Modesto Junior College Farm Operation Fund

		2	2019-20	2	2019-20	2	2020-21
		Amen	ided Budget	Proje	cted Actuals	<u>Tenta</u>	tive Budget
	Revenue						
1)	Local Revenue	\$	513,850	\$	427,206	\$	447,600
2)	Total Revenue	\$	513,850	\$	427,206	\$	447,600
	Expenditures						
3)	Classified and Other Nonacademic Salaries	\$	24,650	\$	25,449	\$	25,626
4)	Employee Benefits		544		656		655
5)	Supplies and Materials		375,795		316,738		355,600
6)	Other Operating Expenses and Services		136,580		121,807		134,450
7)	Capital Outlay		9,200		5,325		9,700
8)	Other Outgo		181				
9)	Total Expenditures	\$	546,769	\$	469,975	\$	526,031
10)	Excess/(Deficiency) of Revenues over Expenditures	\$	(32,919)	\$	(42,769)	\$	(78,431)
11)	Other Financing Sources (Transfers In)		*		*		٠
12)	Other Outgo (Transfers Out)		Ę		1 = 7.		243
13)	Net Increase/(Decrease) in Fund Balance	\$	(32,919)	\$	(42,769)	\$	(78,431)
14)	Beginning Fund Balance	\$	199,768	\$	199,768	\$	157,000
15)	Ending Fund Balance	\$	166,849	\$	157,000	\$	78,569

Trust Funds Description

Student Financial Aid Trust Fund

The Student Financial Aid Trust Fund is used to account for the deposit and direct payment of government-funded student financial aid, including grants and loans or other moneys intended for similar purposes and the required district matching share of payments to students.

Moneys for college work-study programs are <u>not</u> accounted for in the Student Financial Aid Trust Fund. While the objective of college work-study programs is to provide financial assistance to students, services must be performed by students as a condition for receiving the money. Such expenditures are salaries, not financial aid. Thus, for accounting and reporting purposes, the disbursement of work-study moneys (excluding match) is recorded as General Fund, *Subfund 12-Restricted* expenditures for the activity descriptive of the services performed, rather than as student financial aid expenditures. Expenditure of matching moneys is recorded in the same way, but as General Fund, *Subfund 11-Unrestricted* expenditures.

All expenses incurred in the administration of the Student Financial Aid Trust Fund are an expense of the General Fund. Moneys received by the district for administering student financial aid programs are to be recognized as income to the General Fund.

Moneys other than district moneys, from governmental entities for direct aid to students, are recorded as revenues to the Student Financial Aid Trust Fund. A district's matching portion of direct student financial aid is shown as an interfund transfer to the Student Financial Aid Trust Fund.

Associated Students Trust Fund

The Associated Students Trust Fund is used to account for moneys held in trust by the district for organized student body associations (excluding clubs) established pursuant to EC §76060. In a multi-college district, such a fund may be established for each college's student body. Organized student body associations formed as an auxiliary organization under EC §72670 et seq., fall under the Auxiliary Organization Requirements for Accounting, Reporting, and Auditing manual. Student body moneys shall be expended in accordance with procedures established by the student body organization consistent with EC §76063.

Student Representation Fee Trust Fund

The Student Representation Fee Trust Fund is used to account for moneys collected pursuant to EC §76060.5 that provides for a student representation fee of one dollar per semester if approved by two-thirds of the students voting in the election. The election shall not be sufficient to establish the fee unless the number of students who vote in the election equals or

exceeds the average number of students who voted in the previous three student body association elections. The fee is to be expended to provide for the support of governmental affairs representatives who may be stating their positions and viewpoints before city, county, and district governments and before offices and agencies of the State government. The district may charge a fee to recover its actual cost of administering these fees up to, but not more than, seven percent of the fees collected and deposited.

Student Body Center Fee Trust Fund

The Student Body Center Fee Trust Fund is used to account for moneys collected pursuant to *EC* §76375 for the purpose of establishing an annual building and operating fee to finance, construct, enlarge, remodel, refurbish, and operate a student center. The fee may not exceed \$1 per credit hour and may not exceed \$10 per student per fiscal year. The fee may be implemented only if approved by two-thirds of the students voting in a valid election for this purpose.

Modesto Junior College Student Financial Aid Fund

			2019-20		2019-20		2020-21
		Ame	ended Budget	Proj	ected Actuals	Tent	tative Budge
	Revenue						
1)	State Revenue	\$	3,045,000	\$	2,800,000	\$	2,800,000
2)	Local Revenue		500		500		500
3)	Federal Revenue		29,500,000		29,978,775		33,808,977
4)	Total Revenue	\$	32,545,500	\$	32,779,275	\$	36,609,477
	Expenditures						
5)	Supplies and Materials	\$: * (:	\$	923
6)	Other Operating Expenses and Services		*		?• €		150
7)	Capital Outlay		*		**		
8)	Other Outgo		32,545,500		32,779,275		36,609,47
9)	Total Expenditures	\$	32,545,500	\$	32,779,275	\$	36,609,47
10)	Excess/(Deficiency) of Revenues over Expenditures	\$	3	\$	120	\$	*
11)	Other Financing Sources (Transfers In)				± ₹ 0		
12)	Other Outgo (Transfers Out)		2		30).		(**)
13)	Net Increase/(Decrease) in Fund Balance	\$	£	\$	*	\$	· =
14)	Beginning Fund Balance	\$	-	\$	*	\$	2. 2.
15)	Ending Fund Balance	\$	æ	\$	(5)	\$	ē₹3

Columbia College Student Financial Aid Fund

			2019-20		2019-20		2020-21
		<u>Ame</u>	nded Budget	Proje	ected Actuals	Tent	ative Budget
	Revenue						
1)	State Revenue	\$	290,000	\$	250,000	\$	250,000
2)	Local Revenue		•		ž		-
3)	Federal Revenue		3,460,000		3,249,729		3,647,558
4)	Total Revenue	\$	3,750,000	\$	3,499,729	\$	3,897,558
	Expenditures						
5)	Supplies and Materials	\$	*	\$	*	\$	**
6)	Other Operating Expenses and Services		*				2€3
7)	Capital Outlay		Ħ				; 5 ; - 7⇔#:====
8)	Other Outgo		3,750,000		3,499,729		3,897,558
9)	Total Expenditures	\$	3,750,000	\$	3,499,729	\$	3,897,558
10)	Excess/(Deficiency) of Revenues over Expenditures	\$	9	\$	(a)	\$	
11)	Other Financing Sources (Transfers In)		_ ^		120		9
12)	Other Outgo (Transfers Out)		발		Q ≦ 0.		9 6 %
13)	Net Increase/(Decrease) in Fund Balance	\$	è	\$	2	\$	%
14)	Beginning Fund Balance	\$		\$		\$	·\$1
15)	Ending Fund Balance	\$	÷	\$	(5)	\$:=::

Modesto Junior College Associated Students Fund

		2	2019-20	2	2019-20	2	2020-21
		Amen	ded Budget	Proje	cted Actuals	Tenta	tive Budget
	Revenue						
1)	Local Revenue	\$	400,000	\$	369,193	\$	387,500
2)	Total Revenue	\$	400,000	\$	369,193	\$	387,500
	Expenditures						
3)	Classified and Other Nonacademic Salaries	\$	53,000	\$	36,059	\$	40,000
4)	Employee Benefits		40,060		19,902		32,000
5)	Supplies and Materials		61,500		46,961		48,000
6)	Other Operating Expenses and Services		313,440		219,698		265,500
7)	Capital Outlay		2,000		407		2,000
8)	Other Outgo		W)		:*:		
9)	Total Expenditures	\$	470,000	\$	323,027	\$	387,500
10)	Excess/(Deficiency) of Revenues over Expenditures	\$	(70,000)	\$	46,166	\$	ê
11)	Other Financing Sources (Transfers In)	\$	-		:=:	\$	
12)	Other Outgo (Transfers Out)		ğ		*		2
13)	Net Increase/(Decrease) in Fund Balance	\$	(70,000)	\$	46,166	\$	3
14)	Beginning Fund Balance	\$	244,294	\$	244,294	\$	290,459
15)	Ending Fund Balance	\$	174,294	\$	290,459	\$	290,459

Columbia College Associated Students Fund

		2	019-20	2	2019-20	2020-21		
		Amen	ded Budget	Proje	cted Actuals	Tenta	ative Budget	
	Revenue							
L)	Local Revenue	\$	60,000	\$	57,241	\$	60,000	
2)	Total Revenue	\$	60,000	\$	57,241	\$	60,000	
	Expenditures							
3)	Classified and Other Nonacademic Salaries	\$	848	\$	¥	\$	¥	
4)	Employee Benefits		-		=		*	
5)	Supplies and Materials		9,000		484		9,000	
6)	Other Operating Expenses and Services		35,081		15,576		33,502	
7)	Capital Outlay		1,680		1,920			
8)	Other Outgo		5,000				5,000	
9)	Total Expenditures	\$	50,761	\$	17,980	\$	47,502	
10)	Excess/(Deficiency) of Revenues over Expenditures	\$	9,239	\$	39,261	\$	12,498	
11)	Other Financing Sources (Transfers In)	\$	-			\$		
12)	Other Outgo (Transfers Out)		=		9		-	
13)	Net Increase/(Decrease) in Fund Balance	\$	9,239	\$	39,261	\$	12,498	
14)	Beginning Fund Balance	\$	98,385	\$	98,385	\$	137,646	
15)	Ending Fund Balance	\$	107,624	\$	137,646	\$	150,143	

Modesto Junior College Student Representative Fee Fund

		2019-20		2	019-20	2020-21		
		<u>Amen</u>	ded Budget	Projec	ted Actuals	Tenta	tive Budget	
F	Revenue Local Revenue						9 -	
1)	Local Revenue	\$	54,400	\$	68,197	\$	54,400	
2)	Total Revenue	\$	54,400	\$	68,197	\$	54,400	
E	Expenditures							
3)	Classified and Other Nonacademic Salaries	\$	60,000	\$	21,390	\$	60,000	
4)	Employee Benefits		500		348			
5)	Supplies and Materials		*		7 30 7			
6)	Other Operating Expenses and Services		46,000		29,895		40,000	
7)	Capital Outlay		*		:=:			
8)	Other Outgo						7	
9)	Total Expenditures	\$	106,500	\$	51,633	\$	100,000	
10) [[]	Excess/(Deficiency) of Revenues over Expenditures	\$	(52,100)	\$	16,564	\$	(45,600)	
11) (Other Financing Sources (Transfers In)	\$	-		-	\$	-	
12) (Other Outgo (Transfers Out)		<u>.</u>		2€			
13) I	Net Increase/(Decrease) in Fund Balance	\$	(52,100)	\$	16,564	\$	(45,600)	
14) I	Beginning Fund Balance	\$	251,460	\$	251,460	\$	268,024	
15) I	Ending Fund Balance	\$	199,360	\$	268,024	\$	222,424	

Columbia College Student Representative Fee Fund

		019-20 ded Budget	019-20 ted Actuals	2020-21 Tentative Budget		
	Revenue					
1)	Local Revenue	\$ 5,000	\$ 9,126	\$	5,000	
2)	Total Revenue	\$ 5,000	\$ 9,126	\$	5,000	
	Expenditures					
3)	Classified and Other Nonacademic Salaries	\$ *	\$	\$	i .	
4)	Employee Benefits	*	£ * >			
5)	Supplies and Materials	-	(=)			
6)	Other Operating Expenses and Services	2,500	88		5,000	
7)	Capital Outlay	*	()		:	
8)	Other Outgo	2,500) <u>#:</u>			
9)	Total Expenditures	\$ 5,000	\$ 88	\$	5,000	
10)	Excess/(Deficiency) of Revenues over Expenditures	\$ *	\$ 9,038	\$	-	
11)	Other Financing Sources (Transfers In)	\$ =		\$	% //	
12)	Other Outgo (Transfers Out)	-	:(.			
13)	Net Increase/(Decrease) in Fund Balance	\$,	\$ 9,038	\$	30	
14)	Beginning Fund Balance	\$ 12,854	\$ 12,854	\$	21,892	
15)	Ending Fund Balance	\$ 12,854	\$ 21,892	\$	21,892	

Modesto Junior College Student Center Fee Fund

		2019-20			2019-20	2020-21		
		Amer	nded Budget	Proje	cted Actuals	Tentative Budget		
	Revenue							
1)	Local Revenue	\$	160,000	\$	121,882	\$	130,000	
2)	Total Revenue	\$	160,000	\$	121,882	\$	130,000	
	Expenditures							
3)	Classified and Other Nonacademic Salaries	\$	130,000	\$	126,935	\$	118,000	
4)	Employee Benefits		75,000		71,756		65,000	
5)	Supplies and Materials		10,086		7,922		20,000	
6)	Other Operating Expenses and Services				=			
7)	Capital Outlay		71,815		79,033		47,500	
8)	Other Outgo				3		4	
9)	Total Expenditures	\$	286,901	\$	285,646	\$	250,500	
10)	Excess/(Deficiency) of Revenues over Expenditures	\$	(126,901)	\$	(163,764)	\$	(120,500)	
11)	Other Financing Sources (Transfers In)	\$	ŝ		-	\$	141	
12)	Other Outgo (Transfers Out)		×		-		(<u>*</u>)	
13)	Net Increase/(Decrease) in Fund Balance	\$	(126,901)	\$	(163,764)	\$	(120,500)	
14)	Beginning Fund Balance	\$	377,859	\$	377,859	\$	214,095	
15)	Ending Fund Balance	\$	250,958	\$	214,095	\$	93,595	

Columbia College Student Center Fee Fund

		2019-20		2	019-20	2020-21		
		Amen	ded Budget	Projec	ted Actuals	<u>Tenta</u>	tive Budget	
	Revenue							
L)	Local Revenue	\$	17,800	\$	17,054	\$	17,800	
2)	Total Revenue	\$	17,800	\$	17,054	\$	17,800	
	Expenditures							
3)	Classified and Other Nonacademic Salaries	\$	15,000	\$	28,644	\$	15,000	
1)	Employee Benefits		10,800		20,896		10,800	
5)	Supplies and Materials		4,000		2,392		4,000	
5)	Other Operating Expenses and Services		19,500		3,341		(27,000	
7)	Capital Outlay		30,000		21,654		15,000	
3)	Other Outgo		/E		<u> </u>			
9)	Total Expenditures	\$	79,300	\$	76,927	\$	17,800	
10)	Excess/(Deficiency) of Revenues over Expenditures	\$	(61,500)	\$	(59,873)	\$		
11)	Other Financing Sources (Transfers In)	\$	=		-	\$	•	
12)	Other Outgo (Transfers Out)		#				*	
13)	Net Increase/(Decrease) in Fund Balance	\$	(61,500)	\$	(59,873)	\$	**	
14)	Beginning Fund Balance	\$	180,001	\$	180,001	\$	120,128	
15)	Ending Fund Balance	\$	118,501	\$	120,128	\$	120,128	

Appendix A

2020-21 Resource Allocation Model

		ny one-time al		410112						
		Columbia		MJC	(entral Serv	In	stitutional		Total
19/20	\$	14,721,161	\$	65,935,320	\$	27,887,347	\$	8,444,703	\$	116,988,531
Les 1X	,	(341,110)		(4,378,922)		(472,461)				(5,192,493)
20/21 Base	\$	14,380,051	\$	61,556,398	5	27,414,886	\$	8,444,703	\$	111,796,038
Percentage of total		12.9%		55.1%		24.5%		7.6%		
Percentage without Institutional Co.	sts	13.9%		59.6%		26.5%				
Columbia/MJC split		18.9%		81.1%						
Percentage without Institutional and	1	34.4%				65.6%				
2. Add adjustments for SCFF split. N	lo colle	ge loses mone	y, b	ut an addition	nel a	llocation may	be	made.		
SCFF split using 3 yr average		14.6%		85.4%						
Dollars split according to SCFF	\$	11,071,197	\$	64,865,252						
Adjustment	\$	-	\$	3,308,854					\$	3,308,854
	\$	14,380,051	\$	64,865,252	\$	27,414,886	\$	8,444,703	\$	115,104,892
3. Add changes to institutional cost										
3. Add Changes to Insutational Cost	_						è	E24 404	ė	524 404
J. Add Cimiges to Historical Cost		44 300 004	,	£1.05£.353	•	37 414 006	\$	534,104		534,104
3. Agu cimages to institutional cost	\$	14,380,051	\$	64,865,252	\$	27,414,886	•			
• • • • • • • • • • • • • • • • • • •	\$					27,414,886	•			
4. Add prior year growth using the	\$					27,414,886	•		\$	
4. Add prior year growth using the : 19/20 Growth	\$	average exclud	ding				•			
4. Add prior year growth using the	\$	average exclud	ding		on	27,414,886	•		\$	
4. Add prior year growth using the : 19/20 Growth	Ş 3-year	average exclud	ding	Basic Allocati	on		•		\$	
4. Add prior year growth using the : 19/20 Growth	\$	average exclud	ding	Basic Allocati 88.2%	on	20%	•		\$	115,638,996
4. Add prior year growth using the 3 19/20 Growth 19/20 3 year average	\$ 3-year \$ \$ \$	80 11.8% - 14,380,051	ding	Basic Allocati 88.2%	on	20%	\$	8,978,807	\$	115,638,996
4. Add prior year growth using the : 19/20 Growth	\$ 3-year \$ \$ \$	80 11.8% - 14,380,051	s S	Basic Allocati 88.2%	on	20%	\$	8,978,807	\$	115,638,996
4. Add prior year growth using the : 19/20 Growth 19/20 3 year average 5. Add allocations based on budget	\$ 3-year \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80 11.8% - 14,380,051 enues:	s S	88.2% 	on	20%	\$	8,978,807	\$	115,638,996 115,638,996 720,000
4. Add prior year growth using the : 19/20 Growth 19/20 3 year average 5. Add allocations based on budget Nonresident Student Tuition	\$ 3-year \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80 11.8% - 14,380,051 enues:	ding % \$	88.2% 	on	20%	s	8,978,807 8,978,807	\$ \$ \$	115,638,996 115,638,996 720,000 40,000
4. Add prior year growth using the : 19/20 Growth 19/20 3 year average 5. Add allocations based on budget Nonresident Student Tuition	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80 11.8% 14,380,051 enues:	s s	88.2% 64,865,252 610,000 40,000	on S	20% 27,414,886	s	8,978,807 8,978,807	\$ \$ \$ \$ \$ \$ \$	115,638,996 115,638,996 720,000 40,000
4. Add prior year growth using the 19/20 Growth 19/20 3 year average 5. Add allocations based on budget Nonresident Student Tuition Baccalaureate Tuition	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	80 11.8% 14,380,051 enues:	s s	88.2% 64,865,252 610,000 40,000	on S	20% 27,414,886	s	8,978,807 8,978,807	\$ \$ \$	115,638,996 115,638,996

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		Columbia		MJC	(entral Serv	Ir	stitutional	Total
Long/Step/Column	\$	120,420	\$	562,602	\$	282,385			\$ 965,407
PERS/STRS Rate Increase	\$	146,084	\$	545,776	\$	444,926			\$ 1,136,786
Fringe Benefit Increase									\$
Compensation settlement							\$	2	\$
To the second se	\$	14,756,555	\$	66,623,630	5	28,367,197	\$	8,978,807	\$ 118,726,189
7. Add new agreed upon ongoing iter	ns:								
Professional development									\$ *
Full time faculty									\$
New positions									\$ -
Strategic initiatives									
	\$	14,756,555	\$	66,623,630	\$	28,367,197	\$	8,578,807	\$ 118,726,189
8. Add annual agreed-upon allocation	ns.								\$ 2
TCO facilities									\$ •
TCO IT									\$ 9
Academic technology									\$:=
Strategic initiatives	_								\$
	\$	14,756,555	\$	66,623,630	\$	28,367,197	\$	8,978,807	\$ 118,726,189
9. Balance the budget									
Total Revenue	\$	116,617,550							
Less Allocations	\$	(118,726,189	-						
Remaining (Over)	\$	(2,108,639)							
Allocate the difference between									
Columbia and Central Services	\$	(725,503)			\$	(1,383,136)			\$ (2,108,639)
20/21 Ongoing Budget	\$	14,031,052	\$	66,623,630	\$	26,984,061	\$	8,978,807	\$ 116,617,550
10. Add any one-time allocations									
Encumbrance carryforwards									
Ending balance carryforwards Negotiations meet & confer									
Operational costs									
Augmentations from fund balance	\$	725,503	\$	2	\$	1,883,136	\$	*	\$ 2,608,639
20/21 Ongoing & One time budget	\$	14,756,555	\$	66,623,630	\$	28,867,197	5	8,978,807	\$ 119,226,189

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https://www.yosemite.edu/

