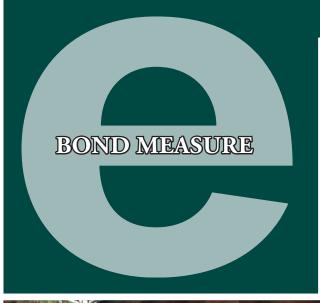
# YCCD CITIZENS' BOND OVERSIGHT COMMITTEE ANNUAL REPORT



OLUMBIA!



20152016



YOSEMITE COMMUNITY COLLEGE DISTRICT REPORT #11 July 1, 2015 - June 30, 2016



### FROM THE DESK OF....

### THE YCCD CHANCELLOR

In our 13th year of YCCD Measure E Bond activity, it is important, once again, to express our sincere appreciation to our entire community for their support in making the physical transformation of our colleges a reality.



Bond funded projects have touched many program and service areas at each college. These new and newly renovated facilities profoundly and positively impact offerings in the arts, sciences, career technical education, student support services and instructional support areas. Completed projects such as MJC's Performing and Media Arts Center, Science Community Center & Great Valley Museum, and Agricultural Center for Education serve as great resources for our students, as well as our communities. Moreover, bond funded projects have connected both colleges, allowing shared resources for students through technology, as demonstrated in the Redbud Building at Columbia College and Glacier Hall at MJC that allow students to take part in nursing courses at both locations simultaneously via video-conference.

As we near the end of the Measure E Bond program, we are proud to report the YCCD has been a very good financial steward of bond funds. In July 2015, a refunding of the 2005 and 2008 bond issuances resulted in an over \$12.5 million savings of taxpayer dollars. And, after prioritizing projects at Columbia College and MJC, along with other safety and infrastructure

projects district-wide, we enter the final phase of the bond program being able to maximize available funding to address additional facilities needs that will further serve our students and communities, such as the Columbia College Manzanita Building Lower Level remodel that houses Culinary Arts course offerings and a student operated café.

Lastly, all Measure E projects to date have been planned carefully to use the latest environmentally sustainable building practices with an ultimate focus on how to best meet the needs of our current and future students. Students will continue to benefit for years to come from our communities' support of Measure E—we offer our heartfelt thanks to you.

Dr. Joan E. Smith, Chancellor

Yosemite Community College District

### THE CBOC CHAIR

Welcome to the 2015-2016 edition of the Citizens' Bond Oversight Committee Annual Report. This annual report of the CBOC serves to inform the community regarding the status of bond projects and assure that Measure E Bond funds are spent in accordance with original bond measure requirements. Measure E Bond expenditures continue to meet the requirements of Article XIIIA, Section 1(b)(3) of the California

Constitution as confirmed by oversight from the YCCD Board of Trustees and the CBOC, as well as annual independent audits.

Included in this annual report are the independent auditor's report statements for the year ending June 30, 2016. It is the opinion of the CBOC that bond funds have been spent in compliance with legal requirements, as supported by the independent audit report statements.

As the final phases of the Measure E Bond implementation begin, the focus will be to complete the safety and infrastructure projects underway, along with the last of the building projects prioritized to be addressed with bond funding.

On behalf of the CBOC, we appreciate the opportunity to serve our community and welcome questions and comments. Your support of the Measure E Bond has provided for facilities that will serve students of the YCCD and our community well into the future.

Larry McElhaney, Chair Citizens' Bond Oversight Committee

### YOSEMITE COMMUNITY COLLEGE DISTRICT

2201 Blue Gum Avenue Modesto, CA 95358 www.yosemite.edu

#### YCCD BOARD OF TRUSTEES

Lynn Martin, PhD, Vice Chair (Area 1)
Don Viss (Area 2)
Abe Rojas, Board Chair (Area 3)
Anne DeMartini (Area 4)
Linda Flores (Area 5)
Mike Riley (Area 6)
Tom Hallinan (Area 7)
Siegfried Guentensperger, Student Trustee



YCCD CHANCELLOR Dr. Joan E. Smith

COLUMBIA COLLEGE PRESIDENT Dr. Angela Fairchilds

Modesto Junior College President Dr. Jill Stearns

Measure E Program Management Firm Kitchell, CEM

### INDEPENDENT AUDITOR'S REPORT

(JULY 1, 2015 - JUNE 30, 2016)

Crowe Horwath, LLP, in the Independent Auditor's Report received by the YCCD Board of Trustees on December 14, 2016, examined the District's compliance with the performance requirements for the Proposition 39 and Measure E General Obligation Bonds for the fiscal year ended June 30, 2016. Based on the procedures performed, they found that YCCD had properly accounted for the proceeds and expenditures of Proposition 39 and Measure E General Obligation Funds. A link to the audit reports and financial statements for the YCCD Measure E program, prepared using the guidelines required by the Governmental Accounting Standards Board (GASB) can be found by clicking here.

### **FINANCIAL AUDIT**

"We have audited the accompanying financial statements of Yosemite Community College District (the "District") Measure E Bond Fund (the "Bond Fund") as of and for the year ended June 30, 2016, and the related notes to the financial statements, as listed in the table of contents.

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Bond Fund of Yosemite Community College District as of June 30, 2016, and the changes in its financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

As discussed in Note 1, the financial statements present only the District's Bond Fund and do not purport to, and do not, present fairly the financial position of the Yosemite Community College District as of June 30, 2016, and the changes in its financial position for the year then ended, in accordance with accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

In accordance with *Government Auditing Standards*, we have also issued our report dated November 14, 2016, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters for the Bond Fund. The purpose of that report is to describe the scope of our testing of internal control over financial reporting, and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance for the Bond Fund. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Yosemite Community College District's internal control over financial reporting and compliance for the Bond Fund."

November 14, 2016 Crowe Horwath, LLP Sacramento, California



### INDEPENDENT AUDITOR'S REPORT

(JULY 1, 2015 - JUNE 30, 2016)

Crowe Horwath, LLP, in the Independent Auditor's Report received by the YCCD Board of Trustees on December 14, 2016, examined the District's compliance with the performance requirements for the Proposition 39 and Measure E General Obligation Bonds for the fiscal year ended June 30, 2016. Based on the procedures performed, they found that YCCD had properly accounted for the proceeds and expenditures of Proposition 39 and Measure E General Obligation Funds. A link to the audit reports and financial statements for the YCCD Measure E program, prepared using the guidelines required by the Governmental Accounting Standards Board (GASB) can be found by clicking here.

### PERFORMANCE AUDIT

"We have conducted a performance audit of the Yosemite Community College District (the "District"), Measure E General Obligation Bond funds for the year ended June 30, 2016. We conducted our performance audit in accordance with *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our conclusion based on our audit objectives. We believe the evidence obtained provides a reasonable basis for our findings and conclusions based on the audit objectives.

Our audit was limited to the objectives listed on page 4 of this report which includes determining the compliance with the performance requirements for the Proposition 39 Measure E General Obligation Bonds under the applicable provisions of Section 1(b)(3)(C) of Article XIIIA of the California Constitution and Proposition 39 as they apply to the bonds and the net proceeds thereof. Management is responsible for Yosemite Community College District's compliance with those requirements.

Solely to assist us in planning and performing our performance audit, we obtained an understanding of the internal controls of Yosemite Community College District to determine the audit procedures that are appropriate for the purpose of providing a conclusion on the District's compliance with the requirements of Proposition 39, as specified by Section 1(b)(3)(C) of Article XIIIA of the California Constitution, but not for the purpose of expressing an opinion on the effectiveness of internal control. Accordingly, we do not express any assurance on the internal controls.

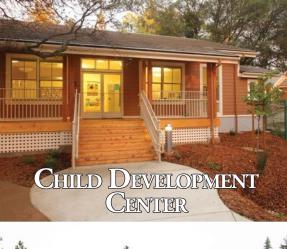
The results of our tests indicated that, in all significant respects, Yosemite Community College District expended Measure E General Obligation Bond funds for the year ended June 30, 2016 only for the specific projects developed by the District's Governing Board and approved by the voters, in accordance with the requirements of Proposition 39, as specified by Section 1(b)(3)(C) of Article XIIIA of the California Constitution."

November 14, 2016 Crowe Horwath, LLP Sacramento, California



# PROJECTS - COLUMBIA COLLEGE

Columbia College's share of YCCD Measure E Bond funded projects equals \$52.495 million. Some of the highlighted projects are shown below. For more detailed information on Columbia College projects click here.)



### CHILD DEVELOPMENT CENTER

This project is a village of five buildings consisting of administration, infant, toddler, preschool, and classroom buildings.

• Architect: Paul Roberts & Partners

• Square Feet: 13,517 • Final Cost: \$8,902,268.85 PROJECT COMPLETE

### SECONDARY ACCESS ROAD

The access road provides a second means of egress and access to the campus if the main entry is blocked by fire or any other emergency.

• Architect: Grothe & Smith • Lineal Yards: 2,000 • Final Cost: \$520,163.48 PROJECT COMPLETE

#### PUBLIC SAFETY CENTER

This project upgraded the existing fire station to provide gender equivalent facilities and incorporates the campus security office.

• Architect: Lionakis • Square Feet: 6,934

• Final Cost: \$2,105,553.18 PROJECT COMPLETE

### MADRONE BUILDING **MODERNIZATION**

This new building provides an adjacent facility to the existing Madrone shop building. The new facility, known as the Mahogany Building, includes a welding lab and auto body shop.

• Architect: Noll & Tam • Square Feet: 5,035 • Final Cost: \$2,922,998.07 PROJECT COMPLETE

### **BUS SERVICE LOOP/** DISABLED PARKING LOT

This project provides a public transportation stop on campus and convenient parking area for people with disabilities.

• Architect: Grothe & Smith • Square Feet: 26,000 • Final Cost: \$678,895.49 PROJECT COMPLETE

### SUGAR PINE SCIENCE & NATURAL RESOURCES BUILDING

This project provides new state of the art science labs and classrooms replacing aging, out of date labs.

• Architect: Lionakis • Square Feet: 26,445 • Final Cost: \$17,743,074.55

### PROJECT COMPLETE

### MANZANITA BUILDING

This project renovated the upper level of the existing Manzanita Building including improvements to Student Services.

 Architect: Lionakis • Square Feet: 22,791 • Final Cost: \$9,139,908.10 • Completion: July 2015 PROJECT COMPLETE

### **SWING SPACE**

This project provided swing space, temporary space to relocate staff during construction, for the groups in Manzanita.

• Final Cost: \$124,426.11 PROJECT COMPLETE



\*COMPLETE - "Complete" for facilities refers to "occupancy." Residual expenses may continue to be associated with projects over time until the project is closed out by Board action.

# PROJECTS - COLUMBIA COLLEGE

Columbia College's share of YCCD Measure E Bond funded projects equals \$52.495 million.

Some of the highlighted projects are shown below. (For more detailed information on Columbia College projects click here.)

### Sequoia Building Modernization

The modernization of the Sequoia Building included bringing in new technology and remodeling for future general classroom use.

Architect: LionakisFinal Cost: \$1,315,480.46PROJECT COMPLETE

### Manzanita Lower Level

This project will remodel the lower level of Manzanita Building for the food/snack bar, student operated café, and Culinary Arts.

Architect: Lionakis Square Feet: 6,000

Budgeted Cost: \$3,320,000.00Completion (anticipated): July 2017

**STATUS: Bid Phase** 

### PINYON BUILDING UPGRADE

This project will renovate the interior space for Student Health Services.

Architect: LionakisSquare Feet: 1,440

• Budgeted Cost: \$329,327.00

• Completion (anticipated): July 2017

**STATUS: Bid Phase** 

### JUNIPER BUILDING UPGRADE

This project will remodel the Juniper Building into a multi-media lab for Distance Education and Instructional Technology Center/Entrepreneur Center.

Architect: LionakisSquare Feet: 2,880

• Budgeted Cost: \$32,963.78

PROJECT ON HOLD

### Manzanita Secondary Effects

This project provided funds to areas that were affected by the Manzanita Building remodel.

• Budgeted Cost: \$305,000.00 **PROJECT COMPLETE** 

### ROADWAYS PHASE I

This project provides upgrades to the existing roads.

• Engineer: Associated Engineering Group

• Final Cost: \$760,129.13 **PROJECT COMPLETE** 

### ROADWAYS PHASE II

This project provides upgrades to the existing roads.

Final Cost: \$1,476,954.41Completion: Summer 2015PROJECT COMPLETE

### ROADWAYS PHASE III

This project provides upgrades to the existing roads.

Final Cost: \$1,209,149.11Completion: Summer 2015PROJECT COMPLETE

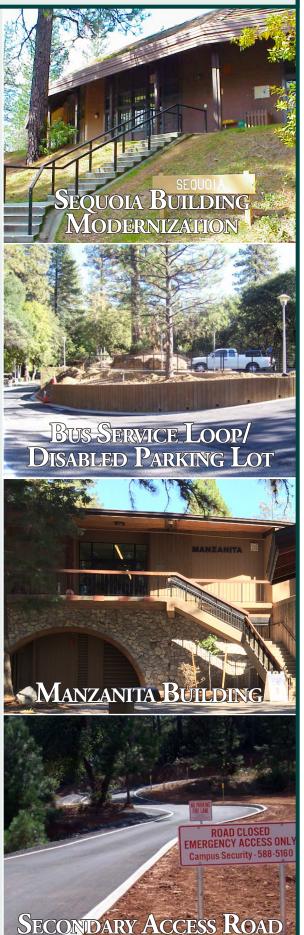
### ENTRY ROAD REPAIR

This project will improve the entry road into Columbia College.

• Engineer: Associated Engineering Group

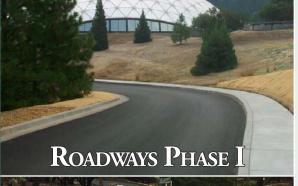
Budgeted Cost: \$234,307.00Completion: August 2016

**STATUS: Construction** 



## PROJECTS - COLUMBIA COLLEGE

Columbia College's share of YCCD Measure E Bond funded projects equals \$52.495 million. Some of the highlighted projects are shown below. (For more detailed information on Columbia College projects click here.)



### **OUTREACH SITES - COLUMBIA COLLEGE**

### CALAVERAS EDUCATIONAL SITE

The District has purchased six acres of land near Angels Camp on Murphy's Grade Road.

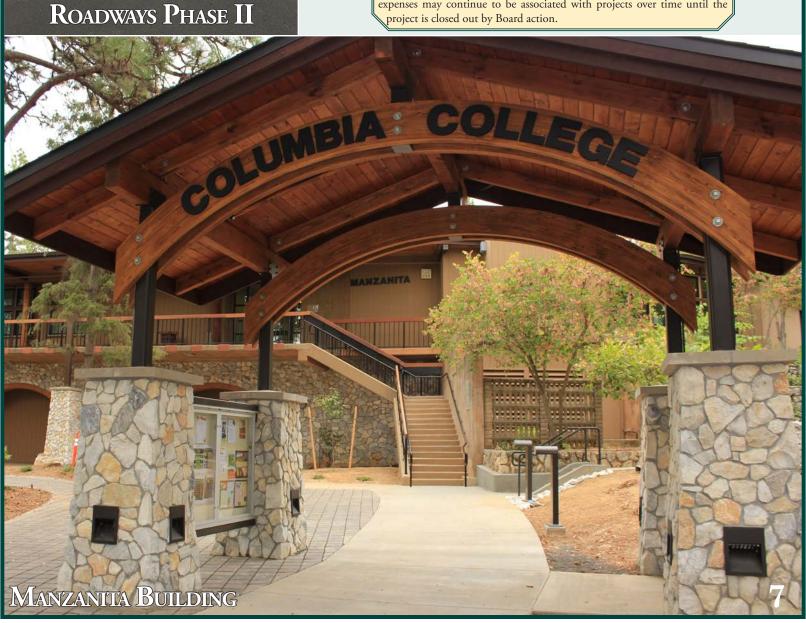
• Final Cost: \$1,230,750.71 **STATUS: Land Acquired** 

#### OAKDALE EDUCATIONAL SITE

Columbia College made arrangements to use Stanislaus County Office of Education property to provide educational classes to the community.

• Final Cost: \$43,576.64 PROJECT COMPLETE

> \*COMPLETE - "Complete" for facilities refers to "occupancy." Residual expenses may continue to be associated with projects over time until the project is closed out by Board action.



Modesto Junior College's share of YCCD Measure E Bond funded projects equals \$220.11 million.

Some of the highlighted projects are shown below. (For more detailed information on Modesto Junior College projects click here.)

### SURFACE PARKING LOT (EAST)

The YCCD Board of Trustees approved the purchase of land adjacent to existing District property on Tully Road to provide a more immediate solution to the parking congestion on MJC's East Campus. The new Surface Parking Lot provides MJC with more parking spaces (455 stalls overall) and replaces the originally proposed Parking Structure project, providing parking sooner and at a significant cost savings.

• Engineer: Associated Engineering Group

• Final Cost: \$3,828,528.73 PROJECT COMPLETE

### FOUNDERS HALL MODERNIZATION (EAST)

The largest classroom building on campus was in need of modernization. This building is structurally sound but the interior finishes were worn and were in need of replacement.

Architect: LionakisSquare Feet: 74,286

• Final Cost: \$11,739,920.00 **PROJECT COMPLETE** 

# SCIENCE COMMUNITY CENTER & GREAT VALLEY MUSEUM (WEST)

The Science project includes a Division Office, Science Labs, Prep Rooms, Lecture Classrooms, and Faculty Offices. The Great Valley Museum (GVM) is included in this project. The GVM incorporates natural history exhibits, a lecture room, a museum store and outdoor exhibits.

Architect: LionakisSquare Feet: 109,000

• Budgeted Cost: \$59,650,000.00 PROJECT COMPLETE AG ANIMAL FACILITIES (WEST)

This project consists of replacement of aging animal facilities on MJC's West Campus.

Architect: LPAS
Square Feet: 27,969
Final Cost: \$2,017,277.69
PROJECT COMPLETE

# LIBRARY & LEARNING RESOURCES CENTER (EAST)

The existing library facility had all spaces renovated which included interior finishes as well as providing new electrical infrastructure, new data and new heating, ventilating and air conditioning systems. The exterior of the building included ADA upgrades to meet new code regulations.

Architect: tBP Architects
Square Feet: 36,873
Final Cost: \$9,072,710.62
PROJECT COMPLETE

### WEST CAMPUS ROADS

This project will provide upgrades to the existing roads and includes new parking areas, bus turnouts and bike lanes.

- Engineer: Associated Engineering Group
- Budgeted Cost:
  - -Parking Area #1: \$3,860,000.00
  - -Entry Road Area #2A: \$92,361.38
  - -Loop Road Area #3: \$1,450,000.00
  - -Loop Road Area #4: \$1,056,000.00
  - -Loop Road Area #5: \$2,970,000.00
  - -Brink Entry Area #6: \$1,390,000.00
- Completion (anticipated):
  - -Parking Area #1: Fall 2017
  - -Area #2A: COMPLETE
  - -Areas #3-4: Summer 2016
  - -Areas #5-6: Fall 2016

**STATUS: Construction** 







Modesto Junior College's share of YCCD Measure E Bond funded projects equals \$220.11 million.

Some of the highlighted projects are shown below. (For more detailed information on Modesto Junior College projects click here.)



### AUDITORIUM (EAST)

With a total of 54,527 sq/ft and 888 seats in the main theater area, the MJC Auditorium accommodates a new theater, radio, television, film and performance spaces equipped with state-of-the-art technology along with additional office spaces for faculty and staff. This newly upgraded facility is known as the Performing and Media Arts Center.

• Architect: Grothe & Smith

• Square Feet: 54,527

• Final Cost: \$19,566,199.54 (Measure E Portion)

PROJECT COMPLETE

# AGRICULTURE CENTER FOR EDUCATION (WEST)

This is a large multipurpose indoor facility with a dirt floor to provide a weather protected environment for education of students focusing on Agriculture related industries including animals and machinery.

Architect: LPASSquare Feet: 75,801

• Final Cost: \$16,701,861.82 **PROJECT COMPLETE** 

# GLACIER HALL ALLIED HEALTH & LIFE SCIENCES (WEST)

This state of the art facility on MJC's West Campus houses Nursing and other health related programs, including Redbud renovation at Columbia College.

Architect: tBP Architects
Square Feet: 40,275
Final Cost: \$25,092,868.96
PROJECT COMPLETE

### STUDENT SERVICES BUILDING (EAST)

The Student Services project creates a "one stop shop" for students to eliminate the need for students to traverse the campus for services.

Architect: Perkins + Will
Square Feet: 26,665
Final Cost: \$12,627,571.31
PROJECT COMPLETE

## AG MODULAR LIVING UNITS (WEST)

This project provides 28 beds in a small scale neighborhood environment for MJC Agriculture students who take care of the animals on campus.

Architect: LPAS
Units: 7 units, 28 beds
Final Cost: \$3,149,906.74

PROJECT COMPLETE

### SOFTBALL COMPLEX (WEST)

This project provides a field dedicated to women's softball on MJC's West Campus as well as a restroom/concession facility which will serve both softball and soccer.

• Final Cost: \$1,531,512.90 Softball Field:

• Architect: TLCD/WMB Restroom/Concession Facility:

• Architect: Lionakis

**BOTH PROJECTS COMPLETE** 

### WEST CAMPUS PARKING LOT

Construction of the new 172 vehicle stall parking lot with landscaping.

• Engineer: Associated Engineering Group

• Stalls: 172

• Final Cost: \$755,109.13 **PROJECT COMPLETE** 

\*COMPLETE - "Complete" for facilities refers to "occupancy." Residual expenses may continue to be associated with projects over time until the project is closed out by Board action.

Modesto Junior College's share of YCCD Measure E Bond funded projects equals \$220.11 million.

Some of the highlighted projects are shown below. (For more detailed information on Modesto Junior College projects click here.)

### GVM Education Demonstration Center (west)

The GVM EDC consists of a 1-2 person open work area, restrooms, vault, storage room, freezer with warehouse storage space which serves the Great Valley Museum.

Architect: LionakisSquare Feet: 3,382

• Final Cost: \$1,923,635.91

• Completion (anticipated): Fall 2015

PROJECT COMPLETE

### STUDENT CENTER/ CAREER TRANSFER CENTER (EAST)

This project entailed the renovation of a portion of the current Student Center Building into the Career Center.

Architect: Lionakis
Square Feet: 2,440
Final Cost: \$429,158.38
PROJECT COMPLETE

#### PAINTING EAST CAMPUS

This project will paint various buildings throughout the East Campus.

Architect: Darden Architects
Budgeted Cost: \$1,602,000.00
Completion (anticipated): TBD

**STATUS: Bid Phase** 

#### PAINTING WEST CAMPUS

This project will paint various buildings throughout the West Campus.

Architect: Darden Architects
Budgeted Cost: \$2,015,000.00
Completion (anticipated): TBD STATUS: Bid Phase

### East Campus - Roads and Pathways

This project will resurface the East Campus roads and replace sidewalks and walkways.

• Engineer: Associated Engineering Group

• Final Cost: \$1,208,167.09

• Completion (anticipated): Winter 2015

PROJECT COMPLETE

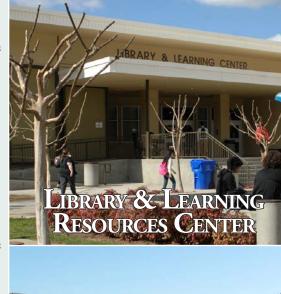
# AG-STORAGE BUILDING (WEST)

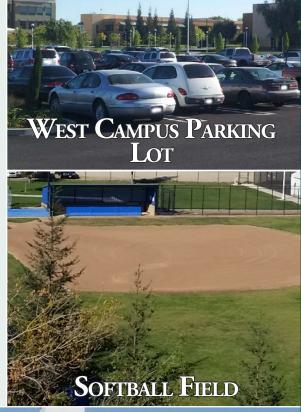
This project will consist of a new metal building for the Agriculture Department to use as storage space.

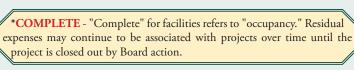
Architect: TBDSquare Feet: 7,500Budgeted Cost: \$0.00

• Completion (anticipated): TBD

PROJECT ON HOLD











Modesto Junior College's share of YCCD Measure E Bond funded projects equals \$220.11 million. Some of the highlighted projects are shown below. (For more detailed information on Modesto Junior College projects click here.)



### SCIENCE OUTDOOR EDUCATION (WEST)

This project will provide an area for the Science Department to provide outdoor education for the students.

• Architect: KLA Landscape

Square Feet: TBD

• Budgeted Cost: \$1,960,000.00

• Completion (anticipated): Fall 2017

**STATUS: Programming** 

# CENTER FOR ADVANCED TECHNOLOGIES (CAT) (EAST)

A modernization of the MJC East Campus Science Building provides new classroom space for computer graphics and other high tech classes.

• Architect: Lionakis

• Square Feet: Approximately 56,661

• Final Cost: \$17,537,893.26 **PROJECT COMPLETE** 





### PATTERSON EDUCATIONAL SITE

The District acquired land in the Keystone Business Park.

• Final Cost: \$1,443,672.46
PROJECT COMPLETE

### TURLOCK EDUCATIONAL SITE

YCCD has acquired a parcel of land in Turlock for the future expansion of Modesto Junior College course offerings.

• Final Cost: \$1,088,575.85 PROJECT COMPLETE

\*COMPLETE - "Complete" for facilities refers to "occupancy." Residual expenses may continue to be associated with projects over time until the project is closed out by Board action.



# **PROJECTS - CENTRAL SERVICES**

Central Services' share of YCCD Measure E Bond funded projects equals \$78.569 million.

Some of the highlighted projects are shown on this page. (For more detailed information on Central Services projects click <u>here</u>.)

### CENTRAL SERVICES BUILDING

This project provides an updated office facility for the YCCD Central Services Offices, replacing the circa 1940s buildings currently in use. The administrative offices located at Central Services support the operations of both colleges within the YCCD, Columbia College and Modesto Junior College.

• Architect: Darden Architects

• Square Feet: 31,422

• Budgeted Cost: \$21,000,000.00

• Completion (anticipated): October 2016

**STATUS: Construction** 

#### SHIPPING AND RECEIVING

This project provides a new facility for the YCCD Shipping and Receiving Department on the West Campus of Modesto Junior College. It replaced a 1948 warehouse used for shipping and receiving, which will be demolished along with the MICL Building.

• Architect: Lionakis

• Final Cost: \$4,183,015.56 PROJECT COMPLETE

### **LOGISTICS CENTER**

This project provides a new office for the Facilities Operations at Columbia College.

Architect: Anova NexusFinal Cost: \$995,896.57PROJECT COMPLETE

## UTILITY INFRASTRUCTURE (HEATING DECENTRALIZATION)

This project is upgrading the electrical distribution for a portion of the East Campus. This project is also Phase 1 of the heating decentralization for the East Campus. The project will create a few small central plants that run hot water for heating instead of steam. This project will make the campus more energy efficient.

• Architect: Teter, LLP

Budgeted Cost: \$2,455,000.00Completion (anticipated): Fall 2016

**STATUS: Bid Phase** 

#### PRIMARY DATA CENTER

This project provides a new data center for YCCD to replace the existing facility that has over lived its functional use on the West Campus of Modesto Junior College.

Architect: Anova NexusFinal Cost: \$7,333,723.48PROJECT COMPLETE

### SECONDARY DATA CENTER

This project provides a data center for YCCD's and Columbia College's information technology functions at Columbia College. This is a modernization of the existing Alder Building.

Architect: Anova NexusBudgeted Cost: \$3,500,000.00

PROJECT COMPLETE

\*COMPLETE - "Complete" for facilities refers to "occupancy." Residual expenses may continue to be associated with projects over time until the project is closed out by Board action.





SECONDARY DATA CENTER

(LOCATED @ COLUMBIA COLLEGE)

### YOSEMITE COMMUNITY COLLEGE DISTRICT

### YCCD AND MEASURE E

On November 2, 2004, voters in the Yosemite Community College District approved a \$326 million general obligation bond for the repair, upgrade and new construction of Modesto Junior College and Columbia College facilities and the expansion of college educational sites in Patterson, Oakdale, Turlock and Calaveras County. The Citizens' Bond Oversight Committee meets quarterly to review and report on the expenditure of tax dollars to ensure that spending is only for described purposes. For more information, log on to: <a href="https://www.yosemite.edu/bond/">https://www.yosemite.edu/bond/</a>.

### YCCD 2016 FALL ENROLLMENT (BY COUNTY)

Modesto Junior College (21,192)				
STANISLAUS	17,104	80.71%		
SAN JOAQUIN	2,984	14.08%		
MERCED	602	2.84%		
TUOLUMNE	112	0.53%		
CALAVERAS	106	0.50%		
SACRAMENTO	46	0.22%		
OUT OF STATE	14	0.07%		
Columbia College (3,266)				
Columbia C	ollege (3,2	.66)		
Columbia Co	ollege (3,2 1,860	56.95%		
TUOLUMNE	1,860	56.95%		
TUOLUMNE CALAVERAS	1,860 675	56.95% 20.67%		
TUOLUMNE CALAVERAS STANISLAUS	1,860 675 477	56.95% 20.67% 14.61%		
TUOLUMNE CALAVERAS STANISLAUS SAN JOAQUIN	1,860 675 477 51	56.95% 20.67% 14.61% 1.56%		

COLUMBIA COLLEGE Calaveras Educational Site COLUMBIA COLLEGE Oakdale Educational Site Copperopolis -SONORA Twain Harte **Fuolumne City** Groveland MODESTO JUNIOR COLLEGE West Campus MODESTO Hughson MODESTO JUNIOR COLLEGE East Campus Hilman MODESTO JUNIOR COLLEGE MODESTO JUNIOR COLLEGE Patterson Educational Site





### **MISSION STATEMENT**

Centered in the Sierra foothills, Columbia College offers students of diverse backgrounds many opportunities for discovery and success. Through a supportive and engaging learning environment, students master foundational skills, explore their passions, attain degrees and certificates, and pursue career and transfer pathways. We collaborate with surrounding communities to cultivate intellectual, cultural and economic vitality. Columbia College inspires students to become inquisitive, creative, and thoughtful life-long learners.

Main Campus, Columbia Established: 1968



### **MISSION STATEMENT**

The Yosemite Community College District is committed to responding to the needs of our diverse community through excellence in teaching, learning and support programs contributing to social, cultural, and economic development and wellness.





COLUMBIA COLLEGE

### **MISSION STATEMENT**

MJC is committed to transforming lives through programs and services informed by the latest scholarship of teaching and learning. We provide a dynamic, innovative, undergraduate educational environment for the ever-changing populations and workforce needs of our regional community. We facilitate lifelong learning through the development of intellect, creativity, character, and abilities that shape students into thoughtful, culturally aware, engaged citizens.

East Campus, Modesto Established: 1921

West Campus, Modesto Established: 1968

### MEASURE E BOND: BUILDING FOR THE FUTURE

MEASURE E PROJECT STATUS (Budget as of 06/30/16)

Modesto Junior College <sup>1</sup> :	Current Budget	Total Expenditures	Construction Start	Completion
PROJECT				
Ag-Animal Facilities Renovation	\$ 2,017,277.69	\$ 2,017,277.69	September 2009	COMPLETE
Ag-Modular Living Units	\$ 3,149,906.74	\$ 3,149,906.74	June 2009	COMPLETE
Ag-Multipurpose Pavilion Facility	\$ 16,701,861.82	\$ 16,701,861.82	September 2009	COMPLETE
Ag-Storage Building	\$ 0.00	\$ 0.00	TBD	TBD
Allied Health & Life Sciences	\$ 25,092,868.96	\$ 25,092,868.96	August 2009	COMPLETE
Art Building	\$ 579,379.00	\$ 579,379.00	May 2011	COMPLETE
Auditorium	\$ 19,566,199.54	\$ 19,566,199.54	October 2006	COMPLETE
Campus Way Parking Lot	\$ 1,300,480.29	\$ 1,300,480.29	June 2011	COMPLETE
East Campus - Roads & Pathways	\$ 1,339,000.00	\$ 1,208,167.09	May 2015	COMPLETE
Founders Hall Modernization	\$ 11,739,920.00	\$ 11,739,920.00	October 2010	COMPLETE
GVM Education Demonstration Center	\$ 1,965,000.00	\$ 1,923,635.91	April 2014	COMPLETE
Interim Housing	\$ 2,840,000.00	\$ 2,768,950.67	April 2010	COMPLETE
Library & Learning Resources Center	\$ 9,072,710.62	\$ 9,072,710.62	November 2012	COMPLETE
Loop Road	\$ 4,480,122.00	\$ 3,715,102.41	December 2009	COMPLETE
North Hall (Formerly High Tech Center)	\$ 17,625,000.00	\$ 17,537,893.26	August 2013	COMPLETE
Painting East Campus	\$ 1,602,000.00	\$ 50,659.58	August 2016	TBD
Painting West Campus	\$ 2,015,000.00	\$ 53,185.55	August 2016	TBD
Parking Structure/Lot	\$ 3,828,528.73	\$ 3,828,528.73	December 2008	COMPLETE
Patterson Educational Site	\$ 1,443,672.46	\$ 1,443,672.46	Y 2010	Land Acquired
Science Community Center	\$ 59,650,000.00	\$ 59,354,789.31	June 2010	COMPLETE
Science Outdoor Education	\$ 1,960,000.00	\$ 38,960.77	TBD	Fall 2017
Softball Complex	\$ 1,531,512.90	\$ 1,531,512.90	August 2009	COMPLETE
Student Center/Career Transfer Center	\$ 429,158.38	\$ 429,158.38	May 2013	COMPLETE
Student Services Building	\$ 12,627,571.31	\$ 12,627,571.31	May 2010	COMPLETE
Turlock Educational Site	\$ 1,088,575.85	\$ 1,088,575.85		Land Acquired
Utility Infrastructure	\$ 4,480,122.00	\$ 4,119,493.30	April 2011	COMPLETE
West Campus Parking Lot	\$ 755,109.13	\$ 755,109.13	July 2012	COMPLETE
West Campus Roads - Parking Area #1	\$ 3,860,000.00	\$ 175,118.04	November 2016 (est)	Winter 2017
West Campus Roads - Entry Road #2A	\$ 92,361.38	\$ 92,361.38	December 2014	COMPLETE
West Campus Roads - Loop Road Area #3	\$ 1,450,000.00	\$ 495,464.74	April 2016	Summer 2016
West Campus Roads - Loop Road Area #4	\$ 1,056,000.00 \$ 2,970,000.00	\$ 363,302.38	April 2016	Summer 2016
West Campus Roads - Loop Road Area #5		\$ 229,851.62 \$ 139,499.31	July 2016 July 2016	Fall 2016
West Campus Roads - Brink Entry Area #6  Modesto Junior College Contingency	\$ 1,390,000.00 \$ 410,661.20	\$ 139,499.31	July 2016	Fall 2016
		4 202 101 1 (0 7 /		
SUBTOTAL - Modesto Junior College	\$ 220,110,000.00	\$ 203,191,168.74		
Columbia College <sup>2</sup> :	Current Budget	Total Expenditures	Construction Start	Completion
PROJECT				
Bus Service Loop/Disabled Parking Lot	\$ 678,895.49	\$ 678,895.49	May 2006	COMPLETE
Calaveras Educational Site	\$ 1,230,750.71	\$ 1,230,750.71	1114) 2000	Land Acquired
Child Development Center	\$ 8,902,268.85	\$ 8,902,268.85	December 2008	COMPLETE
Entry Road Repair	\$ 234,307.00	\$ 36,236.33	July 2016	August 2016
Juniper Building Upgrade	\$ 32,963.78	\$ 32,964.00	TBD	TBD
Madrone Building Modernization	\$ 2,922,998.07	\$ 2,922,998.07	July 2008	COMPLETE
Manzanita Building	\$ 9,141,571.00	\$ 9,139,908.10	May 2014	COMPLETE
Manzanita Lower Level Renovation	\$ 3,320,000.00	\$ 272,913.17	September 2016	July 2017
Manzanita Secondary Effects	\$ 305,000.00	\$ 287,352.65	Fall 2013	COMPLETE
Oakdale Educational Site	\$ 43,576.64	\$ 43,576.64		COMPLETE
Pinyon Building Upgrade	\$ 329,327.00	\$ 41,699.96	September 2016	July 2017
Public Safety Center	\$ 2,105,553.18	\$ 2,105,553.18	April 2008	COMPLETE
Roadways Phase I	\$ 760,129.13	\$ 760,129.13	Summer 2013	COMPLETE
Roadways Phase II	\$ 1,499,991.99	\$ 1,476,954.41	Summer 2014	COMPLETE
Roadways Phase III	\$ 1,209,149.11	\$ 1,209,149.11	Summer 2015	COMPLETE
Science & Natural Resources Building	\$ 17,743,350.42	\$ 17,743,074.55	September 2009	COMPLETE
Secondary Access Road	\$ 520,163.48	\$ 520,163.48	January 2006	COMPLETE
Sequoia Building Modernization	\$ 1,315,480.46	\$ 1,315,480.46	Summer 2013	COMPLETE
Swing Space	\$ 124,426.11	\$ 124,426.11	Fall 2013	COMPLETE
Columbia College Contingency	\$ 75,097.58			
SUBTOTAL - Columbia College	\$ 52,495,000.00	\$ 48,844,494.40	budget contin	nued on page 15

### MEASURE E BOND: BUILDING FOR THE FUTURE

MEASURE E PROJECT STATUS CONTINUED (Budget as of 06/30/16)				
Central Services <sup>3</sup> :	Current Budget	Total Expenditures	Construction Start	Completion
PROJECT				
Ag-Trailers	\$ 65,876.48	\$ 65,876.48	2009	COMPLETE
Art Building	\$ 586,393.46	\$ 586,393.46	July 2011	COMPLETE
Capital Outlay Debt Service	\$ 14,435,000.00	\$ 14,435,000.00	2005	COMPLETE
Central Services Building	\$ 21,000,000.00	\$ 14,158,843.31	April 2015	October 2016
Central Services Master Plan	\$ 82,500.00	\$ 82,500.00	June 2011	COMPLETE
DTSC	\$ 1,300,000.00	\$ 1,146,525.78	2008	Ongoing
Logistics Center	\$ 995,896.57	\$ 995,896.57	May 2011	COMPLETE
Patterson Planning	\$ 855,409.00	\$ 855,409.00		COMPLETE
Primary Data Center	\$ 7,333,723.48	\$ 7,333,723.48	August 2012	COMPLETE
Scheduled Maintenance	\$ 10,000,000.00	\$ 10,000,000.00	2005	COMPLETE
Secondary Data Center	\$ 3,500,000.00	\$ 3,227,759.87	April 2013	COMPLETE
Shipping & Receiving	\$ 4,183,015.56	\$ 4,183,015.56	July 2012	COMPLETE
Technology Infrastructure	\$ 10,000,000.00	\$ 9,847,929.60	2005	Ongoing
Utility Infrastructure (Heating Decentralization)	\$ 2,455,000.00	\$ 0.00	August 2016	Fall 2016
Central Services Contingency	\$ 1,776,185.45			
SUBTOTAL - Central Services	\$ 78,569,000.00	\$ 66,918,873.11		
TOTAL MEASURE E PROJECTS	\$ 351,174,000.00 (includes \$25,000,000 investment inco	\$ 318,954,536.25		
<ul> <li>Board Approved revised budget at February 2016 meeting</li> <li>Board Approved revised budget at March 2016 meeting</li> <li>Board Approved revised budget at June 2016 meeting</li> </ul>				
<sup>2</sup> Board Approved revised budget at March 2016 meeting	ing			

CENTRAL SERVICES BUILDING

### **MEASURE E TIMELINE**

### 2000-2004

On November 7, 2000, California voters approved Proposition 39, which allowed community college districts to pass bonded indebtedness with a 55% majority vote of its constituents, versus the 2/3 voter approval, to pay for facilities projects.

In August of 2002, the Yosemite Community College District (YCCD) Board of Trustees commissioned the development of a Facilities Master Plan (FMP).

Building inventory was reviewed, data was gathered, the Community was polled, and forums were conducted. This resulted in 500 project proposals to see the campuses through the next 20 years. The Board of Trustees adopted the Facilities Master Plan in February 2004.

Based on an analysis of our voters and bonding capacity, the Board of Trustees approved a \$326.1 million general obligation bond for the November 2004 ballot for selected FMP projects. The projects to be funded by Measure E were prioritized from the FMP.

On November 2, 2004, voters in the YCCD approved a \$326.1 million general obligation bond (under Proposition 39 rules) for the repair, upgrade and new construction of Modesto Junior College and Columbia College facilities and the expansion of college education centers. The bond funds are to be used to improve campus safety, renovate classrooms, laboratories and career/technology centers, improve technology infrastructure and repair overcrowded and deteriorating buildings. YCCD received 60.8% of the vote, well over the required 55%.

### 2005-2010

Interviews for Program Management services took place in February 2005. Out of nine requests for qualifications submitted, four were invited to be interviewed.

YCCD bonds were favorably rated by Standard & Poor's and Moody's bond rating agencies.

At their March 9, 2005 Board meeting, the YCCD Board of Trustees appointed its initial members to the first Citizens' Bond Oversight Committee.

On April 19, 2005, the first Bond Issuance of \$94,445,000 was sold the same day they became available for sale, due to their favorable interest rate as compared to other public bond agency sales.

In June 2005, YCCD selected Kitchell, CEM to be the program management firm for the \$326.1 million construction and renovation plan.

A Request for Qualifications for Architectural and Planning services was issued in October to over 100 firms. YCCD received 51 proposals, and a pool of 13 Architectural firms were selected in December.

On February 15, 2006, the Board approved the Program Management Plan recommended by Kitchell.

The second Bond Issuance of \$150,000,000 was sold on March 19, 2008.

The **third Bond Issuance of \$81,728,990** was sold on **June 2, 2010**.

### 2011-2016

The **2012 Bond Issuance of \$59,205,000 refunded \$57,150,000** of the 2005 Series Bonds. This reduced the District's obligation by \$4,528,621.

The 2015 Bond Issuance of \$120,205,000 in July 2015 refunded \$16,580,000 of the 2005 Series Bond and \$110,000,000 of the 2008 Series Bonds. This saved taxpayers over \$12.5 million by refinancing previously issued bonds.

The following Measure E projects were either completed or scheduled to be completed by the end of 2016:

#### **MODESTO JUNIOR COLLEGE**

- West Campus Loop Road Area #3
- West Campus Loop Road Area #4
- West Campus Loop Road Area #5
- West Campus Brink Entry Area #6

### **COLUMBIA COLLEGE**

Entry Road Repair

#### **CENTRAL SERVICES**

· Central Services Building

The District is in compliance with the requirements of Article XIIIA, Section 1(b)(3)(C) of the California Constitution.



### FREQUENTLY ASKED QUESTIONS

### Q: What is the difference between "soft costs" and "hard costs"?

Traditionally in the construction industry total project costs are divided into two major categories: Hard Costs and Soft Costs.

The Hard Costs are the costs that are directly attributable to a physical asset. Concrete, steel, windows, doors, roofing, etc. Furniture, fixtures, and equipment are also Hard Costs in a total project budget. The total cost of construction activities is a Hard Cost. The trade labor is a Hard Cost of construction because the labor to fabricate and erect the steel become part of the cost of the steel.

The Soft Costs are costs related to fees and services needed to build the building. Architectural fees, engineering fees, inspection fees, plan check fees, geotechnical engineering, civil engineering, construction management, and testing are examples of construction Soft Costs. The total project cost would be the sum of the Hard Costs and the Soft Costs.

Soft Costs vary depending on the project and project "type." We generally expect to see Soft Costs in the 16-25% range of total project cost.

### Q: What were the requirements of the Prop 39 Bond?

Measure E was a Proposition 39 Bond, requiring 55% voter approval (requiring the District to agree to a number of conditions prior to its passage).

Three conditions worth noting are:

- 1) The District was to establish a Citizens' Bond Oversight Committee.
- 2) The District was to be more specific with the bond projects as they approached voters when requesting an election.
- 3) The District was to subject itself to annual/independent performance and financial audits, that are part of the Prop 39 requirements, separate from the normal end-of-the-year audits.

### Q: What are the District's "Scheduled Maintenance" plans?

Each fiscal year YCCD submits a 5-Year Scheduled Maintenance plan to the State Chancellor's Office subsequent to the approval of the District's Board of Trustees. Scheduled Maintenance Projects are identified by the Facilities Planning & Operations Office working with the Colleges and Central Office. The projects are prioritized by critical needs and anticipated needs in the areas of roof, mechanical, utility, exterior and other categories which include sidewalks repair, lock replacement and rekeying. Measure E dollars are utilized along with State funding when available to meet the District's needs identified in the 5-Year prioritized Scheduled Maintenance plan.

### Q: Who handles the auditing of the bonds?

Annual independent audits are conducted for the Yosemite Community College District by qualified external auditors. The annual audits include an audit of the Measure E bond funds. While Matsom and Isom conducted the audits for a number of years, during the 2011-2012 fiscal year audit, the District requested a rotation of audit management staff. Also, during the same year, Matsom and Isom merged with another accounting firm which enhanced their staff with additional expertise in community college auditing. Further, in 2013-2014 the District received proposals and contracted with another firm, Crowe Horwath, who conducted the independent audit for the fiscal year ending June 30, 2014.

Included in this annual report, is the independent auditor's report statement for the year ending June 30, 2016. It was the decision of the Citizens' Bond Oversight Committee to produce this annual report in December 2016 so that the most recent audit report (ending June 30, 2016) would be available and included to more closely align with the project status update period.

### Q: What cost saving measures has the District taken to maximize bond proceeds?

There are two methods that the District uses to maximize the bond proceeds. These methods include Value Engineering and Public Bid Process.

Every major project goes through a Value Engineering Process to ensure that the District is getting the best value for the money being spent. This Value Engineering Process includes the District staff, Kitchell, the architect, mechanical engineer, civil engineer, structural engineer, landscape architect, and electrical engineer. They spend a day and sometimes two days reviewing all the aspects of the project finding ways to reduce costs and optimize the allocated budget amount.

Projects are awarded using the Public Bid Process. The Public Bid Process ensures that the lowest bidder on the project is the one awarded the project. This kind of competition forces the general contractors to submit the best prices on the proposed work thus ensuring that the Bond money is maximized.

### FREQUENTLY ASKED QUESTIONS

### Q: What will the District do with its investment earnings?

Interest earned on Measure E bond proceeds not subject to IRS rebate is approximately \$20,000,000. The District's Board of Trustees approved amending the Measure E Central Services project budgets to include the \$20,000,000. After prioritizing projects at Columbia College and Modesto Junior College, along with other safety and infrastructure projects district-wide, these funds are being utilized to build the Central Services Office Building, replacing the severely outdated and inefficient circa 1940s buildings currently in use.

### Q: What is the "total payback" of the bonds?

The "total payback" is shown in the table below:

	PRINCIPAL	INTEREST	TOTAL
2005 Series	\$ 94,445,000	\$ 69,956,722	\$ 164,401,722
*2005 (Refunded)	\$ (57,150,000)	\$ (30,809,250)	\$ (87,959,250)
**2005 (Refunded)	\$ (16,190,000)	\$ (7,728,000)	\$ (23,918,000)
2008 Series	\$ 150,000,000	\$ 161,090,028	\$ 311,090,028
**2008 (Refunded)	\$(110,000,000)	\$ (21,702,250)	\$(131,702,250)
2010 Series	\$ 81,728,990	\$ 377,052,234	\$ 458,781,224
*2012 Series	\$ 59,205,000	\$ 24,225,629	\$ 83,430,629
**2015 Series	\$ 120,205,000	\$ 80,617,633	\$ 200,822,633
TOTAL	\$ 322,243,990	\$ 652,702,796	\$ 974,946,786

<sup>\*</sup>In 2012, the District refunded \$57.15 million of 2005 Series Bonds. The 2012 Series Bonds were issued at a lower interest rate in the amount of \$59.205 million to cover the principal balance on the 2005 Bonds plus accrued interest on those bonds. The net savings to the District's taxpayers equals \$4,528,621 (gross interest savings of \$6,583,621 less increased principal of \$2,005,000).

<sup>\*\*</sup>In 2015, the District refunded \$16.58 million of 2005 Series Bonds and \$110 million of 2008 Series Bonds. The \$120.205 million 2015 Series Bonds were issued at a lower interest rate to cover the principal and accrued interest on the 2005 and 2008 Series Bonds. The net savings to the District's taxpayers equals \$12,547,617 (gross interest savings of \$6,562,617 and decreased principal of \$5,985,000).



### CITIZENS' BOND OVERSIGHT COMMITTEE



CBOC Members (left to right): Thomas Solomon, Larry McElhaney, Matthew Rolicheck, Paul Neumann, and Dorothy Winke (not pictured Joseph Aja, Christa Gentry, and Sherry Fowler).

### MEASURE E BOND PROGRAM INFORMATION IS READILY AVAILABLE

The community is invited to attend the CBOC's quarterly meetings. Check the web address below for meeting time, date, location, or to submit comments or questions to the oversight committee or call (209) 575-6509.

If you are interested in serving on the YCCD Citizens' Bond Oversight Committee, or for more information regarding the Measure E Bond, including project details, agendas, minutes, and CBOC information, please visit our website at: https://www.yosemite.edu/bond/.

### **CBOC** Meetings 2017

March 1, 2017 YCCD Board Room June 7, 2017

Columbia College September 6, 2017 YCCD Board Room

December 14, 2017 YCCD Board Room

### **SUMMARY OF CBOC DUTIES**

#### Informs the Public

The CBOC informs the public concerning the District's expenditure of bond proceeds.

#### • Review Expenditures

The CBOC may review quarterly expenditure reports produced by the District to ensure that (a) bond proceeds were expended only for the purposes set forth in the Measure E; and (b) no bond proceeds were used for any teacher or administrative salaries or other operating expenses.

#### • Annual Report

The CBOC presents to the YCCD Board, in public session, an annual report which includes a statement indicating whether the District is in compliance with the requirements of Article XIIIA, Section 1(b)(3)(C) of the California Constitution; and a summary of the CBOC's proceedings and activities for the preceding year.

In order to perform the duties set forth in the CBOC Bylaws, the CBOC may also engage in the following activities:

- Receive and review copies of the District's annual independent performance audit and annual independent financial audit, required by Article XIIIA of the California Constitution.
- Inspect college facilities and grounds for which bond proceeds have or will be expended, in accordance with any access procedure established by the Chancellor.
- Review copies of deferred maintenance proposal or plans developed by the District.
- Review efforts by the District to maximize bond proceeds by implementing various cost-saving measures.

### **CBOC MEMBERSHIP**

Larry **McElhaney** Chair At-Large



Matthew Rolicheck Vice Chair At-Large Term Ends 05/17



Joseph Aja At-Large Term Ends 05/17



Sherry **Fowler** At-Large Term Ends 05/17



Dorothy Winke Taxpayers Association Term Ends 01/18

No Photo Available

Thomas Solomon Business Organization Term Ends 11/17



Paul Neumann College Support Organization Term Ends 06/18



Christa Gentry Columbia College Student Representative Term Ends 04/18

No Photo Available

Recognition and Thanks go to past CBOC Member, Barbara Frazer, whose term ended in 2016.

#### **CURRENT VACANCIES**

Senior Citizen Organization Representative Modesto Junior College Student Representative

